**Colonial** 

First Quarter Results 2020

May 2020





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| 01 | Highlights                                     |
|----|--|
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| 03 | Market Update                                  |
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#### PRESENTING MANAGEMENT TEAM



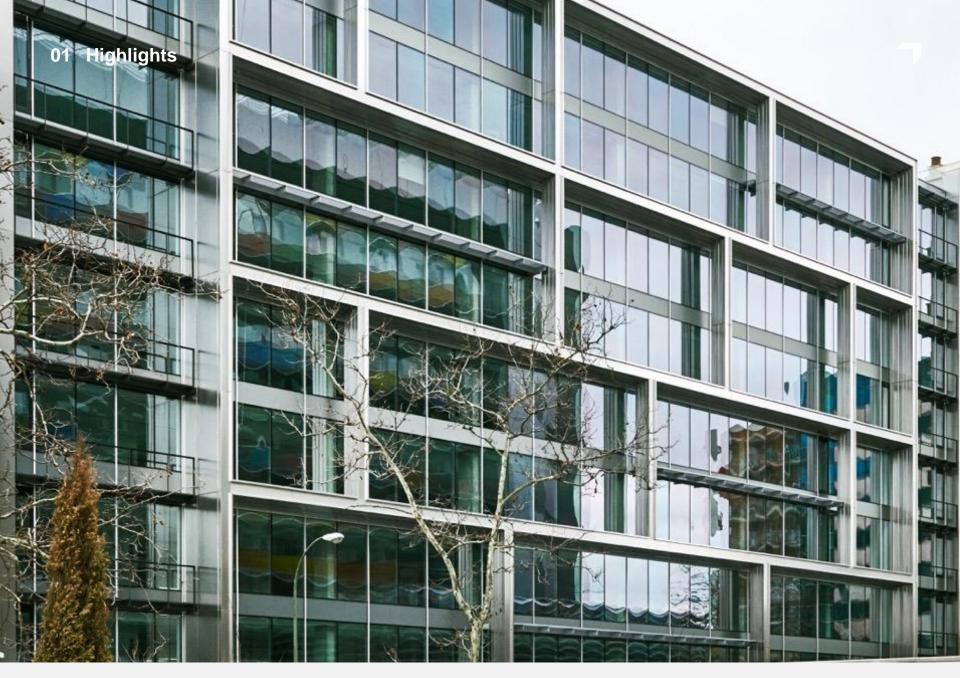
Pere Viñolas
Chief Executive Officer



Carmina Ganyet
Corporate Managing Director



Carlos Krohmer
Chief Corporate Development Officer



A good start into the year 2020 pre-covid

#### 01 Highlights

A good start into the year 2020 pre-covid





#### COVID19 - COLONIAL'S REPSONSE & IMPACTS

- > Employees and Clients safety in management focus
- > All office buildings fully operational and available
- > April cash recollection with no relevant default
- > Client negotiations ongoing: P/L impact currently below 2% of 2020 GRI
- > Potential max P/L impact of 6% on 2020 GRI
- > Project Pipeline Capex postponed, €75 pending for 2020
- > Liquidity at focus: more than 2 €bn including recent new syndicated loan
- > LTV at 36% with ratings of BBB+ and Baa2 confirmed in mid April 20

#### STRONG PRE-COVID FIRST QUARTER RESULTS

- > Gross Rental Income of €86m, +6% like-for-like
- > Recurring earnings of €36m, +10% YoY
- > Recurring EPS of €7.2cts. per share, +10%
- > Group Net Profit of €32m, +39%

#### SOLID FUNDAMENTALS - RESILIENT PRIME POSITIONING

- > Occupancy of 98%
- > Letting activity ongoing with good terms
- > Positive Release Spreads and Rental Growth
- > Project Pipeline with 25% pre-lets & ongoing negotiations
- > Disposal of non-core asset €8.4m with +22% premium on 12/19 GAV

#### **DIVIDEND PROPOSAL TO AGM**

### 01 Highlights



# A good start into the year 2020 – A strengthened position to navigate the crisis

- > Solid top line & bottom line growth
- > GRI Like for Like at +6%
- > EPRA Vacancy at 2%, rents signed at high levels

| Profit & Loss - €m   | 03/20          | YoY Var |
|----------------------|----------------|---------|
| Net Profit           | €32m           | +39%    |
| Recurring Net Profit | €36m           | +10%    |
| Recurring EPS        | 7.2 €Cts/share | +10%    |

| Solid Fundamentals                     | 03/20   |
|--|---------|
| EPRA Vacancy                           | 2%      |
| Volume of sq m signed                  | 13,539  |
| Maturity <sup>4</sup> signed in Spain  | 6 years |
| Maturity <sup>4</sup> signed in France | 9 years |

| Outstanding GRI like for like        | 03/20 | YoY Var |
|--------------------------------------|-------|---------|
| Group like-for-like <sup>3</sup>     | €86m  | +6%     |
| Madrid like-for-like <sup>3</sup>    |       | +14%    |
| Barcelona like-for-like <sup>3</sup> |       | +10%    |
| Paris like-for-like <sup>3</sup>     |       | +2%     |

| Capturing Rental Price Increases         |      |
|--|------|
| Double-digit release Spread <sup>1</sup> | +21% |
| Barcelona                                | +50% |
| Madrid                                   | +15% |
| Paris                                    | na   |
|  |      |
| Strong rental growth <sup>2</sup>        | +6%  |
| Barcelona                                | +7%  |
| Madrid                                   | +5%  |
| Paris                                    | +7%  |

<sup>(1)</sup> Rental prices signed vs previous rents

Rental prices signed vs ERV 12/19

<sup>3)</sup> EPRA like-for-like variance base on EPRA BPR methodology

<sup>(4)</sup> Maturity until expiry of the contract



#### A UNIQUE PRIME PORTFOLIO **DIVERSIFIED AAA CLIENT PORTFOLIO** STRONG BALANCE SHEET TRACK RECORD Tenants with high loyalty Investment Grade Rating confirmed 04/20 Flight to quality through disposals Strong presence in CBD STANDARD Rating >10 years CBD 57% &POOR'S 76% BBB+ €1.4bn Stable Outlook Non-core asset < 5 years Loyalty 13% 86% > 5 years **Divestments** Moody's Rating 2017-2020 Baa2 Stable Outlook 5 - 10 Years 29% High Office occupancy 03/20 Defensive maturity profile 12/19 Strong financial ratios Solid management of previous crisis LTV 36% 98% Group Expiry 6.1 years Madrid 98% Successful Liquidity<sup>1</sup> Barcelona 98% €2,100m Re IPO **Paris** 98% First Exit 2008-2014 4.2 years **Debt Coverage** 4x 20/21



Limited Covid-19 impact YTD



- > Coronavirus epidemic significantly affecting our domestic and global markets
- > Colonial ready to deal and manage the situation
- > Proactive management in key areas of the company

#### Planned and considered measures for COVID-19

- > The Coronavirus epidemic is significantly affecting our domestic and global markets
- > Its impact on Colonial's real estate activity as well as in the economy in general terms continues to be uncertain and difficult to predict
- > However, Colonial's portfolio and its current liquidity and solvency position allows the Colonial Group to responsibly deal and manage the situation
- > The company is handling the situation proactively and has executed serval actions in the following areas:
  - I. Employees
  - II. Clients and Assets
  - III. Project pipeline & Acquisitions
  - IV. Financial Structure



Responsible commitment during the COVID-19 outbreak

- > Constant coordination and communication with employees, suppliers and clients
- > Successful implementation of a preventive, containment and crisis stages in all our assets

| Our employees | > Flexible working hours and working remotely > Preserve health of employees and facilitating operations and activity  |
|---------------|--|
| Our clients   | > To date very limited spread of Coronavirus among our clients  > Communication of Colonial protocol to guarantee a safe environment  > Constant coordination in case of a potential risk is detected                                |
| Our buildings | > Limited exposure to most affected sector (retail)  > All our assets have been operating since the beginning of the outbreak  > Implementation of Covid19 Protocol in full portfolio  > Preventive and corrective measures executed |
| Utopicus      | > Establishment of action and prevention measures for all coworking centers  > Access to coworking centers only through access card  > Enlarged offer of virtual events & additional digital services and contents                   |



Proactive management of the crisis in key areas of the company

- > Management of Project Pipeline, postponing part of the Capex
- > Colonial's financial profile remains strong with more than €2Bn¹ of liquidity and LTV at 36%

# Our project pipeline and acquisitions

- > Impact on developments although works have continued
- > Certain delays are expected, however no relevant penalties are foreseen
- > Delay of capex program in €60m, in particular in Mendez-Alvaro in Madrid
- > Revisited Investment criteria and policies according to a **more prudent** context

# Financial Structure

- > Colonial's financial profile has been strengthened
- > After €1.4Bn of disposals LTV and "Covenant LTV2" stands at very healthy levels of 36% and 32%
- > Liquidity has been increased in €200m to 2.1€Bn
- > Long-term financing profile with 77% of debt maturing beyond 2023
- > Credit Agencies S&P and Moody's have confirmed its credit ratings at BBB+ and Baa2

# Financial Impacts

- > Our activities and profile of our assets remain particularly resilient
- > Most of our tenants are large multinationals with 80% of our top tenants being investment grade
- > Negotiating **deferrals** or allowances for the payment of rents for SMEs and certain tenants



- > In April 2020 most of the rental invoices have been collected
- > Negotiations with clients ongoing
- > P/L impact currently below 2% of 2020 GRI (estimated max impact of 6% on 2020 GRI)

#### **IMPACTS ESTIMATE AS OF MAY 13, 2020**

#### In April 2020 most of the rental invoices have been collected

- > In Spain 2€m of rents have not been collected. Thereof 0.6€m correspond to discounts and the rest mainly agreed deferrals
- > France with 100% rent collection on offices, on other uses mainly agreeing deferrals with tenants
- > Defaults YTD represent only 100.000€ less than 1% of Gross Rental Income
- > Evolution in coming months subject to evolution of the crisis

#### **Negotiations with clients ongoing**

- > P/L impact currently below 2% of 2020 GRI
- > Potential max P/L impact of 6% on 2020 GRI



Scarcity in Prime Product





### Colonial

### **CBD Rental Market**

- > In the three markets, 1Q 2020 rental prices continued in line with prior quarter
- > CBD rental transactions decreased due to the scarcity of grade A product and the beginning of COVID-19 crisis

#### Q1 2020 OFFICE MARKETS - MAIN KPIS LATEST CBD RENTAL TRANSACTIONS # transactions Vacancy CBD Take - up 31 468 Diagonal 640 Prime CBD €/sqm/month sqm BARCELONA 30,000 Colonial 28 2.3% 1.245 sq m Diagonal 609 Prime CBD €/sqm/month sqm 24 960 **Torre Marenostrum** CBD - 22@ > Prime office scarcity has limited the take-up in 1Q 2020 €/sqm/month sqm 35 1,910 Recoletos 37-41 Prime CBD Take - up # transactions Vacancy CBD €/sqm/month sqm MADRID 330 Torre Picasso Prime CBD 100,000 €/sqm/month sqm 4.3% 103 sq m 34.5 734 Velázquez 34 Prime CBD €/sqm/month sqm >850 1,270 Washington Plaza **CBD** €/sqm/year sqm **Vacancy CBD** Take - up # transactions 880 6,000 CBD 16 Matignon **PARIS** €/sqm/year sqm 340,000 1.6% >100 sq m 870 7,500 CBD Quai 8 €/sqm/year sqm 840 16,100 38 Kléber **CBD** €/sqm/year

### Colonial

### **Investment Markets**

- > Office transactions in Spain amounted a volume of €875m, increasing a +6% YoY
- > Paris transaction volume amounted €4.5bn, increasing a + 114% YoY

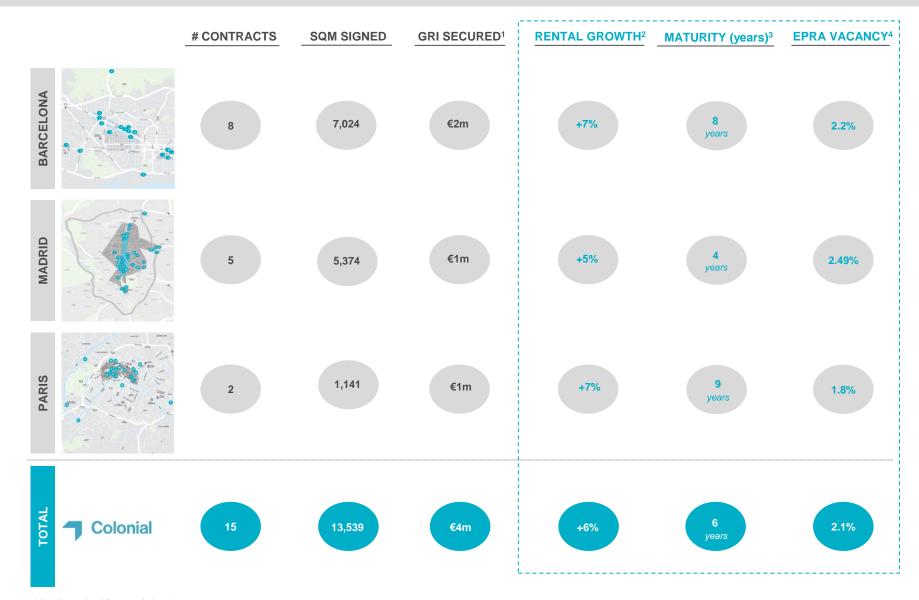
#### **Q1 2020 INVESTMENTS TRANSACTIONS** LATEST INVESTMENT TRANSACTIONS 17,400 Turnkey CBD - 22@ €100m Sancho de Avila 1 **Prime Yield** Inv. Volume project sqm BARCELONA (Turnkey project) 3.50% 3.50% 8,300 €172m €56m Sancho de Avila 65 CBD - 22@ €6,746/sqm sqm +56% YoY 8,500 Almogàvers 185 CBD - 22@ €49m €5,764/sqm sqm Fernando 3,798 €42m €11,058/sqm CBD El Santo 20 Inv. Volume Prime Yield sqm 4,000 Edificio Axis Prime CBD €100m €25,000/sqm sqm (inc. retail areas) MADRID 3.25% 3.25% €618m -11% YoY 60,250 **Periphery** €190m Edificio Helios €3,153/sqm sqm (inc. retail areas) 12/19 03/20 44,000 Castellana Norte **Periphery** €127m €2,900/sqm sqm (inc. retail areas) Issy les Moulineaux -33.000 3.6% €422m Aquarel Inv. Volume **Periphery** Yield sqm Prime Yield **PARIS** 2.75% 2.75% 2.7% 35,800 9 Bergère €604m Paris 9eme €4.5bn Yield sqm +114% YoY 2.6% 10,000 50 Anjou Paris 8eme €226m Yield sqm 12/19

<sup>&</sup>lt;sup>1</sup> Transaction announced in 2019, agreement signed in March 2020



Prime CBD offices with solid operations





<sup>(1)</sup> Annualized figures of signed contracts

Rental prices signed vs ERV 12/19

<sup>(3)</sup> Maturity until expiry of the contract

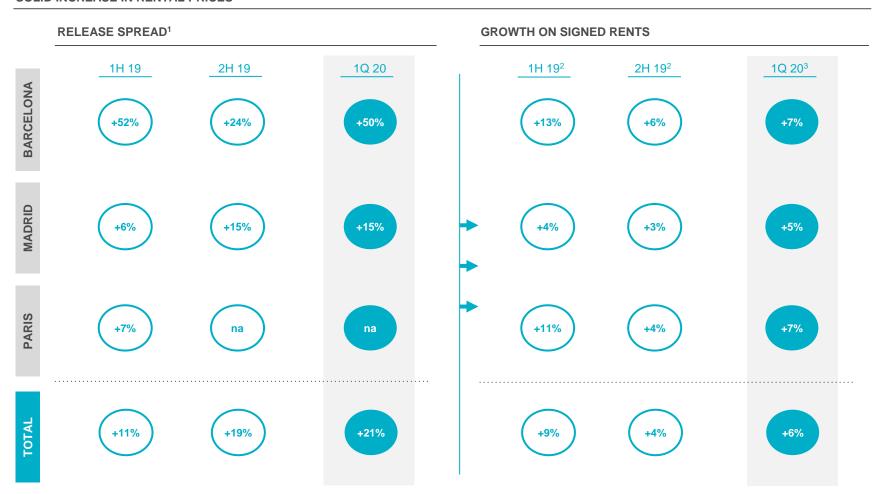
<sup>(4)</sup> Financial vacancy calculated according to EPRA methodology

# Operational performanceSolid delivery on lettings in Q1 2020

Colonial

- > 1Q 2020 with strong price increases in every segment
- > Solid rental growth vs 12/19 ERV
- > High release spreads

#### **SOLID INCREASE IN RENTAL PRICES**



- (1) Signed rents vs previous contracts (renewals)
- 2) Signed rents vs 12/18 ERV (new lettings & renewals)
- 3) Signed rents vs 12/19 ERV (new lettings & renewals)



#### **GROWTH ON SIGNED RENTS<sup>1</sup>**

Diagonal 609



Francisco Silvela 42



**Torre Marenostrum** 



Sant Cugat



Diagonal 409



112 Wagram



#### **RELEASE SPREAD<sup>2</sup>**

Diagonal 682



Francisco Silvela 42



Diagonal 609



Sant Cugat



Francisca Delgado 11



Recoletos 37











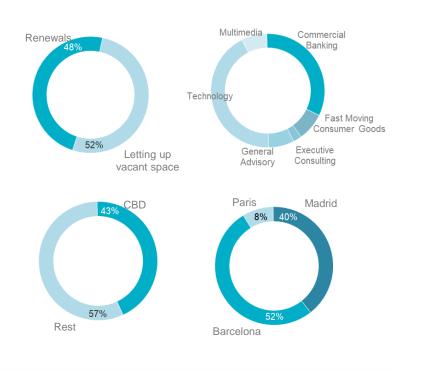
# Operational performanceSolid delivery on lettings in Q1 2020

**Colonial** 

- > Clients signing solid maturities with long term commitment
- > Strong diversification across sectors good quality mix
- > Balanced mix of renewals & new letting ups

# **LETTING ACTIVITY 1Q 2020** Madrid & Paris Group Barcelona GRI Secured<sup>1</sup> €3.3m €0.9m €4.1m Maturity<sup>2</sup> 9 years 6 years 6 years First Exit 3 years 5 years 3 years

#### SOLID MIX IN LETTING ACTIVITY











<sup>)</sup> Annualized figures of signed contracts

<sup>(2)</sup> Expiry date

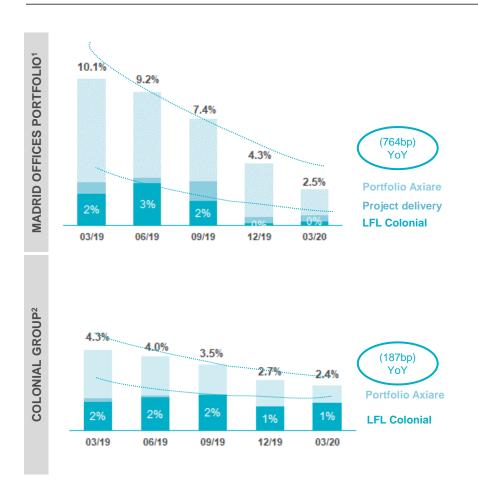
# 04 Operational performance

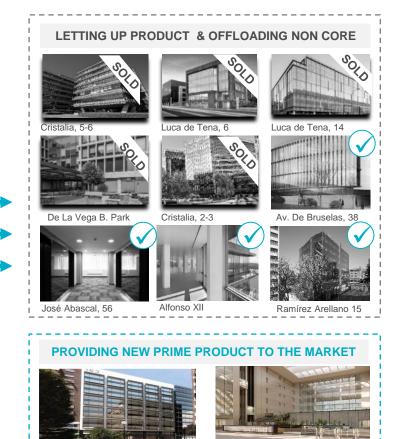


Strong YoY letting-up in Madrid reaching levels around 2% in every city

- > More than 700 bp Madrid vacancy reduction YoY
- > Group vacancy from 4.3% down to 2.4%
- > High quality available space

#### **EPRA VACANCY**





Ribera de Loira. 28

Castellana, 163

- 1) EPRA Vacancy office portfolio
- (2) EPRA Vacancy including all uses

### **04** Operational performance



Vacancy at very healthy levels in every segment

- > Group vacancy at a healthy 2.4%, with Office Portfolio at 2.1%
- > Barcelona vacancy at 2.2% and Paris vacancy at 1.8%
- > Madrid vacancy at 2.5%

#### **EPRA VACANCY**



- (1) EPRA Vacancy office portfolio
- 2) EPRA Vacancy including all uses



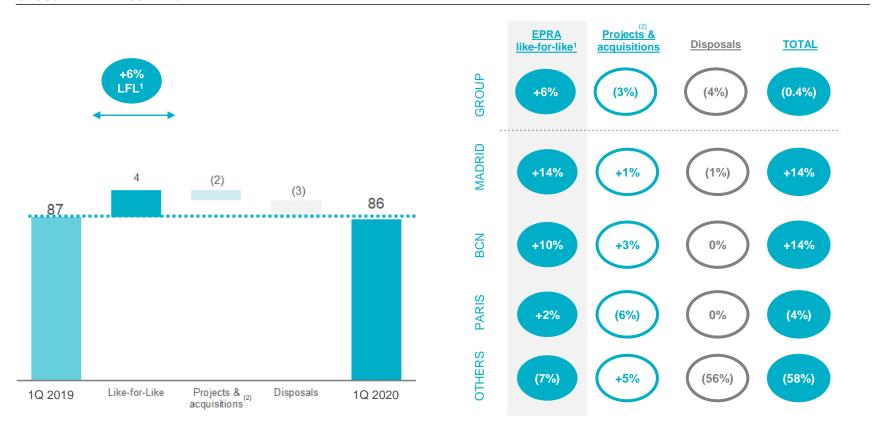
A good start into the year 2020 with solid financials

# Colonial

Top line growth in Q1 2020

- > Group GRI with +6% like for like growth
- > Madrid & Barcelona with double digit LFL
- > Paris LFL of +2%

#### GROSS RENTAL INCOME - €M



<sup>(1)</sup> Like-for-like calculated following EPRA BPR recommendations

<sup>(2)</sup> Includes refurbishments

Like-for-like rental growth at +6%

**T** Colonial

- > Like-for-like growth double digit in Spain
- > Madrid growth driven by a combination of price and volume
- > Barcelona with strongest price effect

#### GROSS RENTAL INCOME - €M

#### GRI LIKE-FOR-LIKE OF +6%

- Madrid with +14% like-for-like Important rental price increases combined with solid letting up of vacant spaces
- > Barcelona with +10% like-for-like Rental price increases combined with letting up of vacant spaces
- > Paris with +2% like-for-like

  Rental price increases the main driver

#### STRONG EPRA LIKE-FOR-LIKE GROWTH



# 05 Financial performanceNRI like for like growth at +7%



- > Net Rental Income like-for-like increase at +7%
- > Madrid with outstanding +21% like-for-like in Net Rental Income
- > Like-for-like growth in 1Q20 accelerating by 480 pp YoY

#### LIKE-FOR-LIKE VARIANCE1 - NRI

# LFL IN NET RENTAL INCOME FURTHER STRENGTHENED NRI LFL GROWTH ACCELERATING **GRI NRI** +480 7% BCN +14% 2% MADRID +21% 1Q 2019 1Q 2020 LFL LFL **PARIS** +1%

<sup>&</sup>lt;sup>1</sup> Like-for-like variance calculation based on EPRA best practice methodology GRI= Gross Rental Income NRI= Net Rental Income

# Disposal of secondary assets

**Colonial** 

Disposal of secondary assets post COVID-19 outbreak:

- > Disposal of Hotel Mojácar with +22% premium on GAV
- > Disposal of a residential unit in Madrid with +23% premium on GAV

#### **HOTEL MOJACAR (SOUTH SPAIN)**



- > Disposal of the last Hotel in Colonial Portfolio
- > Secondary asset located in South Spain
- > Closing date: 21/03 post COVID-19 outbreak



Price of 8.4€m

+22% Premium on GAV

#### APPARTMENT O'DONELL (MADRID)

- > Disposal of a residential unit in Madrid
- > Asset of 311 sqm of surface
- > Closing date: 4/20 post COVID-19 outbreak





- +23% premium
- Non-core disposal
- Sold in April



A good start into the year 2020 with solid financial results

- > Net profit of €32m, +39%
- > Double digit recurring EPS growth
- > Non-Core Disposals enhancing the quality of returns

#### STRONG EPS GROWTH **RECURRING EARNINGS - VARIANCE ANALYSIS RECURRING EPS** Cts€/share Offloading Secondary Hotel Centro Norte 7,2 Assets 6,5 1Q 19 1Q 20 **RECURRING RESULT** +€3m €m 33 +10% +10% 1Q 19 1Q 20 **GROUP NET RESULT** €m 1Q 2019 **EBITDA** Financial Minorities 1Q 2020 1Q 2020 Disposal & Income pre disposals Cost non core 23 disposals Taxes assets 6.5 cts€ cts€ 1Q 19 1Q 20 EPS<sup>1</sup>



A good start into the year 2020 with a strong credit profile

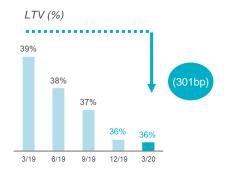
- > A stronger Balance Sheet with LTV reduction to 36%
- > Confirmation of investment grade rating by credit agencies
- > Access to liquidity adding €200m to the €1.900m of cash and credit lines available

#### I. A STRONGER BALANCE SHEET

#### **II. WITH RATING CONFIRMED**

#### III. ACCESS TO LIQUIDITY

- > A stronger Balance Sheet
  - ✓ Loan to Value at 36%
  - √ 301 pb decrease in 12 months



| Debt highlights          |           |
|--------------------------|-----------|
| Debt Maturity            | 4.5 years |
| Maturities covered until | 2023      |
| Coverage Ratio 20/21     | 4x        |

- > Credit Rating confirmed
  - √ S&P maintains rating at BBB+
  - √ Moody's maintains rating at Baa2



Financial Policy

Investment Grade Rating

LTV range 36-40%

ICR > 2.5x

- > Access to liquidity
  - ✓ €200m of new ESG credit syndicate
  - ✓ Top tier international banks









| Liquidity <sup>2</sup>        |         |
|-------------------------------|---------|
| Cash                          | €535m   |
| Undrawn balances <sup>2</sup> | €1,565m |
| Total                         | €2,100m |



A diversified Core CBD Portfolio with a strong balance sheet



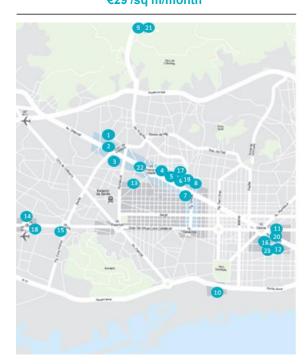
#### **RESILIENCE THROUGH PRIME POSITIONING**

- 1 A super Core CBD Portfolio
- 2 AAA Clients with strong solvency
- 3 A defensive Project Pipeline
- 4 A strong balance sheet
- 5 Flight to quality through active asset management

- 1 A Super Core CBD Portfolio
- > Colonial as largest office owner in the City Center of Madrid, Barcelona and Paris
- > Strong market share in CBD
- > Prime positioning enhances resilience

#### **BARCELONA**

Colonial Portfolio - max rent signed €29 /sq m/month













#### MADRID

Colonial Portfolio - max rent signed

€36 /sq m/month





**ALLEN & OVERY** 







#### **PARIS**

Colonial Portfolio - max rent signed

€907 /sq m/year



















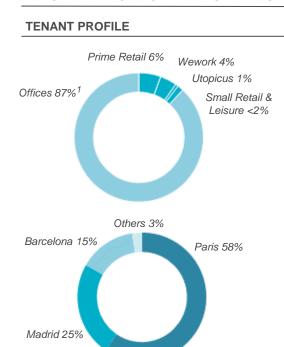


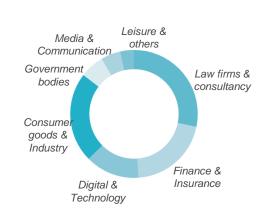






#### A HIGHLY DEFESIVE CLIENT BASE WITH STRONG SOLVENCY PROFILE





# **DEFENSIVE MATURITY** As of 12/2019 Expiry 6.1 years First Exit 4.2 years



#### **AAA TENANTS**









McKinsey&Company







































#### **ZOOM ON PRIME RETAIL EXPOSURE**

# Dau Retail



### 92 Champs Elysees



<sup>&</sup>lt;sup>1</sup> Office buildings including 6% of Prime Retail in the ground floor of the office buildings

### 06 Prime Positioning enhances Resilience

2 AAA Clients with strong solvency

Colonial

- > Reversion as solid cash flow "buffer"
- > Contract Portfolio under-rented
- > Delivery of high release spreads YTD

#### **REVERSION AS SOLID "BUFFER"**

#### **REVERSION IN PRIME PREMISES**

#### **ENHANCED THROUGH RENOVATION PROGRAM**

#### Strong delivery YTD

Release Spread captured1 1Q 2020

Price Potential Reversion 12/20192











**BARCELONA** 















**MADRID** 













**PARIS** 













<sup>1)</sup> New rents signed vs previous

<sup>2)</sup> Market rents vs current passing rents as of 12/19 without including future rental growth 3) Contract signed in Q1 2020

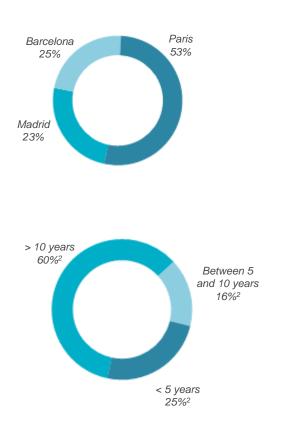


# 2 AAA Clients with strong solvency

#### **CONTRACT PORTFOLIO 2020 MATURITIES – DELIVERY YTD ON TRACK**

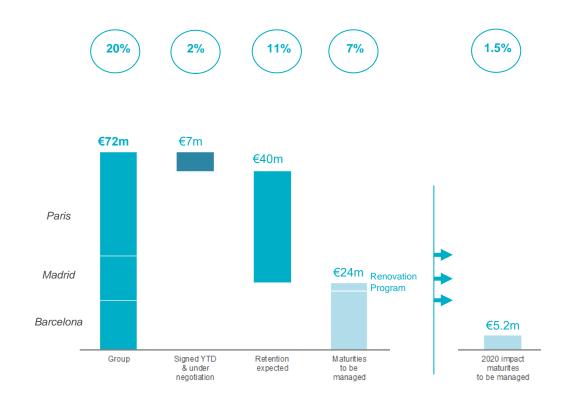
#### 2020 MATURITIES - HIGH LOAYLTY CLIENTS

2020 clients with 7 years of loyalty, half of them Paris



#### 2020 MATURITIES MANAGEMENT ON TRACK

% on annualized 12/19 Group GRI1

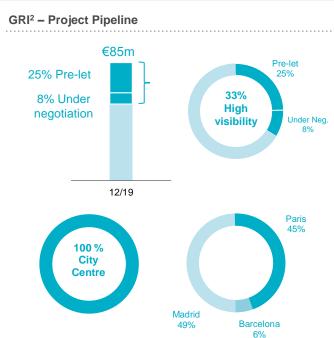


<sup>1)</sup> Topped Up GRI as of 12/19



- 3 A defensive project pipeline
- > 100% City Centre Exposure
- > Significant Pre-let level with AAA tenants
- > High development margin buffer

| Pro                                 | ject                                | City              | % Group | Delivery    | GLA (sqm)            | Total Cost €m <sup>1</sup> | Yield on Cost |
|-------------------------------------|-------------------------------------|-------------------|---------|-------------|----------------------|----------------------------|---------------|
| 1                                   | Castellana, 163                     | Madrid CBD        | 100%    | Delivered P | 37%<br>re-let 10,910 | 52                         | 7.5%          |
| 2                                   | Diagonal 525                        | Barcelona CBD     | 100%    | 1H 21       | 00%<br>re-let 5,710  | 39                         | 5.1%          |
| 3                                   | Miguel Angel 23                     | Madrid CBD        | 100%    | 2H 21       | 8,036                | 66                         | 5.9%          |
| 4                                   | 83 Marceau                          | Paris CBD         | 82%     | 2H 21       | 9,600                | 151                        | 5.2%          |
| 5                                   | Velazquez Padilla 17                | Madrid CBD        | 100%    | 2H 21       | 17,239               | 113                        | 7.7%          |
| 6                                   | Biome                               | Paris City Center | 82%     | 2H 21       | 24,500               | 283                        | 5.0%          |
| 7                                   | Plaza Europa 34                     | Barcelona         | 50%     | 2H 22       | 14,306               | 42                         | 7.0%          |
| 8                                   | Mendez Alvaro Campus                | Madrid CBD South  | 100%    | 2H 23       | 89,871               | 300                        | 7.9%          |
| 9                                   | Sagasta 27                          | Madrid CBD        | 100%    | 2H 23       | 4,481                | 23                         | 7.0%          |
| 10                                  | Louvré SaintHonoré Prime Commercial | Paris CBD         | 82%     |             | 00%<br>re-let 16,000 | 208                        | 7.7%          |
| TOTAL OFFICE PIPELINE 200,653 1,277 |                                     |                   |         |             | 6.6%                 |                            |               |



<sup>&</sup>lt;sup>1</sup> Total Cost Finished Product = Acquisition Cost/ Asset Value pre Project + future Capex











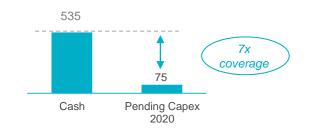
- 3 A defensive project pipeline
- > No project deliveries in 2020
- > The capex program has been delayed with €75m pending for the rest of 2020
- > Additional Pre-letting conversations ongoing

| Pro | ject                  | City              | Delivery  |  |  |  |
|-----|-----------------------|-------------------|-----------|--|--|--|
| 1   | Castellana, 163       | Madrid CBD        | Delivered |  |  |  |
| 2   | Diagonal 525          | Barcelona CBD     | 1H 21     |  |  |  |
| 3   | Miguel Angel 23       | Madrid CBD        | 2H 21     |  |  |  |
| 4   | 83 Marceau            | Paris CBD         | 2H 21     |  |  |  |
| 5   | Velazquez Padilla 17  | Madrid CBD        | 2H 21     |  |  |  |
| 6   | Biome                 | Paris City Center | 2H 21     |  |  |  |
| 7   | Plaza Europa 34       | Barcelona         | 2H 22     |  |  |  |
| 8   | Mendez Alvaro Campus  | Madrid CBD South  | 2H 23     |  |  |  |
| 9   | Sagasta 27            | Madrid CBD        | 2H 23     |  |  |  |
| 10  | Louvré SaintHonoré    | Paris CBD         | 2023      |  |  |  |
| TO  | TOTAL OFFICE PIPELINE |                   |           |  |  |  |

# **Project Pipeline – A defensive approach**

- > No project deliveries in 2020
- > The capex program has been delayed
  - In particular in Mendez-Alvaro
  - €75m pending for 2020
  - No penalties or liabilities attached foreseen
- > Additional Pre-letting conversations ongoing

# **Solid Project Capex Coverage**













- 4 A strong balance sheet
- > €2.1bn¹ of liquidity as of 4/2020, covering more than 4x<sup>(2)</sup> debt maturities in 20/21
- > Covenant LTV and ICR well above required levels
- > Colonial is one of the few European real estate companies that has maintain its rating post COVID-19

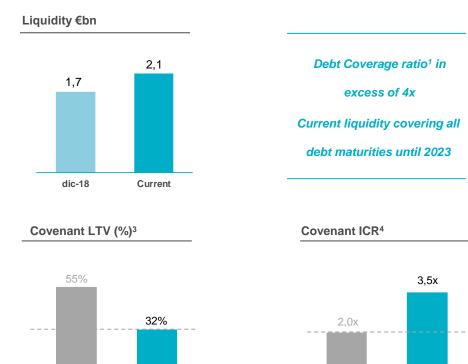
#### **MAIN DEBT KPIs**

# €0.5bn Cash €1.6bn Undrawn Balances Liquidity €2.1bn Debt Coverage 20/211 4.2x **Debt Maturity** 4,5 years Non-Mortgage debt 94% Cost of debt 1.66% Rating confirmed post COVID-19 crisis BBB+ STANDARD stable &POOR'S Baa2 Moody's stable

#### A STRONG BALANCE SHEET

Covenant

mar-20



Covenant

mar-20

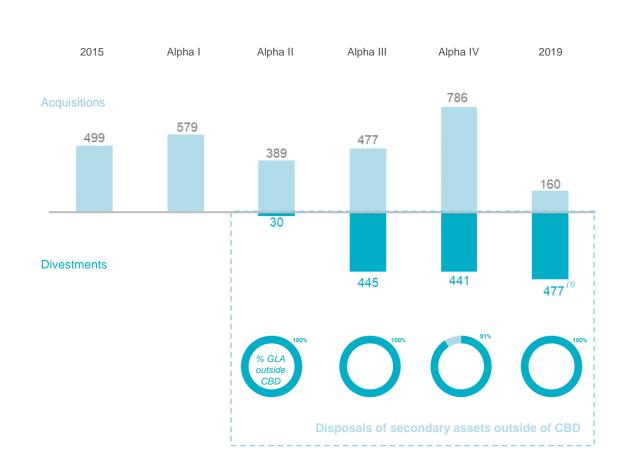
- (1) Debt coverage ratio of debt maturing in 20/21 considering liquidity net of ECP program
- (2) Liquidity (available credit lines and cash) of €1,900m at 3/20 + €200m in a syndicate loan formalized in April
- 3) LTV according to covenant definition = Group Net Debt / (GAV Spain + Subsidiaries x Ownership % x NAV + Treasury shares x NNNAV )
- 1) ICR according to covenant definition = (Ebitda Spain + Dividend SFL + Maintenance capex) / Interests paid

# 06 Prime Positioning enhances Resilience



- 5 Flight to quality through active asset management
  - > Ongoing flight to quality through disciplined capital allocation
  - > Disposal of non-core asset for €1.4bn
- > Increasing the prime exposure and defensive profile of our portfolio

#### INVESTMENTS & DIPOSALS SINCE 2015 - €m



# Disposal on March 23 2020



Hotel Mojacar disposal

Price of €8.4m

+22% vs. 12/19 GAV





## COVID19 - COLONIAL'S REPSONSE & IMPACTS

- > Employees and Clients safety in management focus
- > All office buildings fully operational and available
- > April cash recollection with no relevant default
- > Client negotiations ongoing: P/L impact currently below 2% of 2020 GRI
- > Potential max P/L impact of 6% on 2020 GRI
- > Project Pipeline Capex postponed, €75 pending for 2020
- > Liquidity at focus: more than 2 €bn including recent new syndicated loan
- > LTV at 36% with ratings of BBB+ and Baa2 confirmed in mid April 20

# STRONG PRE-COVID FIRST QUARTER RESULTS

- > Gross Rental Income of €86m, +6% like-for-like
- > Recurring earnings of €36m, +10% YoY
- > Recurring EPS of €7.2cts. per share, +10%
- > Group Net Profit of €32m, +39%

# SOLID FUNDAMENTALS - RESILIENT PRIME POSITIONING

- > Occupancy of 98%,
- > Letting activity ongoing with good terms
- > Positive Release Spreads and Rental Growth
- > Project Pipeline with 25% pre-lets & ongoing negotiations
- > Disposal of non-core asset €8.4m with +22% premium on 12/19 GAV

# **DIVIDEND PROPOSAL TO AGM**



# **APPENDICES**

# A solid capital structure

# **Colonial**

Large Headroom on All debt Covenants

- > Bonds issued in Spain require Unsecured debt < Unencumbered assets
- > Covenants of Credit lines require LTV to be below 55% and ICR above 2.0x

|                       | AMOUNT             | COVENTANT           | REQUIRED LEVEL                       | 12/19 LEVEL  |
|-----------------------|--------------------|---------------------|--------------------------------------|--|
| Bonds                 | €2,600m            | Unsecured debt      | Unsecured debt < Unencumbered assets | Unsecured debt: €4.6m<br>Unencumbered assets: €11.3m |
|                       | €675m<br>(undrawn) | LTV <sup>1</sup>    | < 55%                                | 32%  |
|                       |                    | ICR                 | > 2x                                 | 3.5x   |
| Credit Risk Facilites |                    | Secured debt Ratio  | 15% - 25%                            | 1.5%   |
|                       |                    | Consolidated Assets | >€4.5Bn                              | €12.5Bn  |

# **APPENDICES**

# Solid Q1 2020 results pre-covid

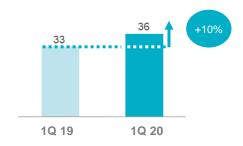
Colonial

- > Net profit of €32m, +39%
- > Double digit recurring EPS growth
- > Non-Core Disposals enhancing the quality of returns

# STRONG EPS GROWTH

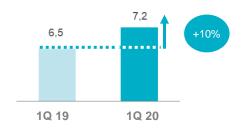
# RECURRING RESULT

€m



# **RECURRING EPS**

Cts€/share



# **PROFIT & LOSS ACCOUNT**

| Results analysis - €m                   | 1Q 2020 | 1Q 2019 | Var.    |
|---|---------|---------|---------|
| Gross Rents                             | 8       | 6 87    | +6% LFL |
| Recurring EBITDA                        | 6       | 9 69    |         |
| Recurring financial result              | (22     | (23)    |         |
| Income tax expense & others - recurring | (2      | (4)     |         |
| Minority interests - recurring          | (9      | (9)     |         |
| Recurring Earnings                      | 3       | 6 33    | + 10%   |
| Asset revaluation & Capital Gains       |         | 1 3     |         |
| Non-recurring financial result & MTM    | (0      | (5)     |         |
| Income tax & others - non-recurring     | (5      | (9)     |         |
| Minority interests - non-recurring      |         | 0 1     |         |
| Profit attributable to the Group        | 3       | 2 23    | + 39%   |
|   |         |         |         |
| Recurring Earnings - €m                 | 30      | 6 33    | +10%    |
| Nosh (mm)                               | 50      | 8 508   | -       |
| EPS recurring - Cts€/share              | 7.2     | 6.5     | +10%    |

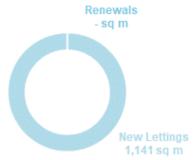


#### LETTING PERFORMANCE

#### **MADRID BARCELONA PARIS** 7,024 sq m let 5,374 sq m let 1,141 sq m let **35** E/sqm/month > Max. rent signed **28** /sgm/month > Max. rent signed > Max. rent signed **795** €/sqm/yea > ERV growth1 > ERV growth1 > ERV growth1 +7% +7% +5% Release spread<sup>2</sup> > Release spread<sup>2</sup> > Release spread<sup>2</sup> +50% +15% na **New Lettings New Lettings** Renewals







<sup>(1)</sup> Signed rents vs 12/19 ERV (new lettings & renewals)

<sup>(2)</sup> Signed rents vs previous contracts (renewals)

# Colonial

- Vacancy profile
- > Strong vacancy reduction YoY
- > Colonial with healthy vacancy levels in every city
- > Colonial well positioned vs market average

#### EPRA VACANCY(1)

#### 4.3% 4.0% 3.5% (187bp) 2.7% 2.4% YoY **Portfolio Axiare** 2% 2% **LFL Colonial** 03/19 06/19 12/19 03/20 09/19



COLONIAL GROUP1

Diagonal 682



Francisca Delgado 11



Travessera 47-49



Ribera de Loira 28

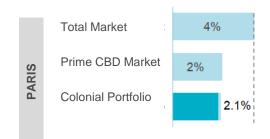


Castellana 163

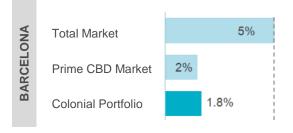


Le Vaisseau

#### VACANCY (2) COLONIAL2 VS. MARKET







- (1) EPRA Vacancy including all uses
- (2) EPRA Vacancy office portfolio



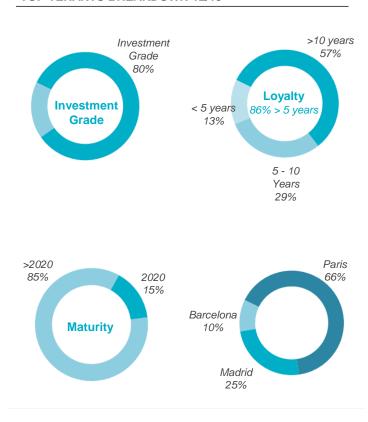


# AAA TOP TENANTS WITH STRONG SOLVENCY

## **TOP TENANTS 12/19**

| Tenant                             | City               | Sector                    | % total income | Maturity<br>(years) | Loyalty<br>(years) | Credit<br>Rating |
|------------------------------------|--------------------|---------------------------|----------------|---------------------|--------------------|------------------|
| 1 FONDATION CARTIER                | Paris              | Fondation                 | 4%             | 20.0                | -                  | Strong           |
| 2 GRDF                             | Paris              | Industry                  | 3%             | 5.0                 | 155                | AA               |
| 3 NATIXIS IMMO EXPLOITATION        | Paris              | Finance                   | 3%             | 1.0                 | 16                 | A+               |
| 4 LA MONDIALE                      | Paris              | Finance                   | 3%             | 0.0                 | 12                 | A-               |
| 5 INTERNATIONAL BUSINES MACHINES   | Madrid             | Information Technology    | 3%             | 4.0                 | 8                  | A+               |
| 6 EXANE                            | Paris              | Finance                   | 2%             | 5.3                 | 4                  | AAA              |
| 7 H&M                              | Paris              | Fashion                   | 2%             | 2.2                 | 10                 |                  |
| 8 ZARA FRANCE                      | Paris              | Fashion                   | 2%             | 1.6                 | 10                 | AA+              |
| 9 FRESHFIELDS BRUCKHAUS DERINGER   | Paris              | Law firm                  | 2%             | 0.9                 | 16                 | Strong           |
| 10 GRUPO CAIXA                     | Barcelona / Madrid | Financial                 | 2%             | 1.2                 | 8                  | BBB+             |
| 11 PROPARCO                        | Paris              | Finance                   | 2%             | 4.3                 | 5                  | AA               |
| 12 FACEBOOK FRANCE                 | Paris              | Digital                   | 2%             | 3.9                 | 4                  | AAA              |
| 13 CUATRECASAS GONÇALVES PEREIRA   | Madrid             | Law firm                  | 1%             | 1.0                 | 8                  | Strong           |
| 14 KLEPIERRE                       | Paris              | Real estate               | 1%             | 3.7                 | 6                  | AA               |
| 15 TV5 MONDE                       | Paris              | Media                     | 1%             | 7.0                 | 5                  |                  |
| 16 M&L L'OCCITANE                  | Paris              | Other                     | 1%             | 3.6                 | 2                  |                  |
| 17 GRUPO COMUNIDAD DE MADRID       | Madrid             | Government Bodies         | 1%             | 2.0                 | 15                 | AA               |
| 18 NATURGY ENERGY GROUP            | Barcelona          | Consumer Goods & Industry | 1%             | 0.9                 | 14                 | BBB              |
| 19 WERKHAUS                        | Barcelona / Madrid | Retail                    | 1%             | 8.1                 | 15                 |                  |
| 20 GRUPO SCHIBSTED                 | Barcelona          | Promotion services        | 1%             | 3.9                 | 17                 |                  |
| 21 IBERIA, LINEAS AEREAS DE ESPAÑA | Madrid             | Consumer Goods & Industry | 1%             | 2.8                 | 7                  | BBB-             |
| 22 SELLBYTEL GROUP                 | Barcelona          | Telecoms                  | 1%             | 1.3                 | 5                  | BBB-             |
| 23 LOTERIAS Y APUESTAS DEL ESTADO  | Madrid             | Government Bodies         | 1%             | 0.7                 | 2                  | AA               |
| 24 INGENIERIA Y ECON.TRANSPORTE    | Madrid             | Engineering               | 1%             | 1.9                 | 6                  |                  |
| 25 T-SYSTEMS ITC IBERIA            | Barcelona          | Consulting                | 1%             | 3.0                 | 16                 | BBB+             |
| 26 AJUNTAMENT DE BARCELONA         | Barcelona          | Government Bodies         | 1%             | 1.0                 | 13                 | А                |
| Main Tenants                       |                    |                           | 44%            | 4.5                 | 19                 |                  |
|                                    |                    |                           |                |                     |                    |                  |

## **TOP TENANTS BREAKDOWN 12/19**



# Colonial

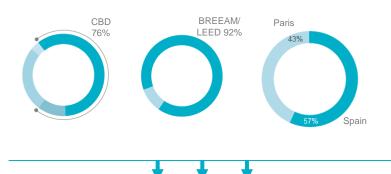
# A solid capital structure

- > An unparalleled high-quality collateral diversified in three cities
- > A solid financial structure with competitive financing costs
- > A strong credit profile

#### FIRST CLASS COLATERAL

More than €12bn of high quality assets

- 1. Strong CBD exposure with prime product
- 2. Highest sustainability standards
- 3. Adequate diversification



# Strong credit profile with solid investment grade rating

Rating Standard & Poor's

BBB+ Stable Outlook

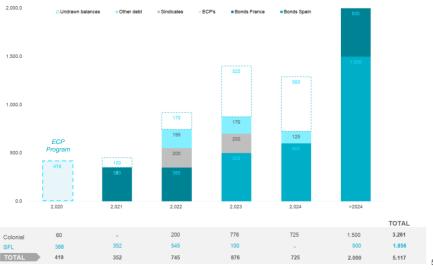
Moody's

Rating Moody's Baa2 Stable Outlook

## A SOLID FINANCIAL STRUCTURE

| Capital Structure  | 31/12/2019   | 31/03/2020                 |
|--|--|----------------------------|
| Net Debt   | €4,609m  | €4,582m                    |
| Group LTV  | 36%  | 36%                        |
| Liquidity  | €2,082m  | €1,900m                    |
| Liquidity Proforma (1)                                       |  | €2,100m <sup>1</sup>       |
| Maturity Spain   | 5.6 years  | 5.1 years                  |
| Maturity Group   | 4.9 years  | 4.5 years                  |
| Cost of Debt Group  (1) Cash and undrawn balances (available | <b>1.63%</b> le credit lines and cash) of €1,900m at 3 | 1.66%<br>3/20 + €200m in a |

(¹) Cash and undrawn balances (available credit lines and cash) of €1,900m at 3/20 + €200m in a syndicate loan finalized as at 4/20







- > Utopicus with consolidated leadership in Spain
- > Strong brand recognition with well positioning in key locations
- > Quick expansion with 13 centers and c.40,000 sqm under operation

#### CONSOLIDATION OF A COWORKING PLATFORM IN SPAIN



#### **NEW CENTERS IN Q120**

#### Castellana 163 - Madrid

- > Prime location in the CBD of Madrid
- > 3,600 sqm of flexible space within a Colonial building
- New Hybrid product: combination of traditional and flexible offices





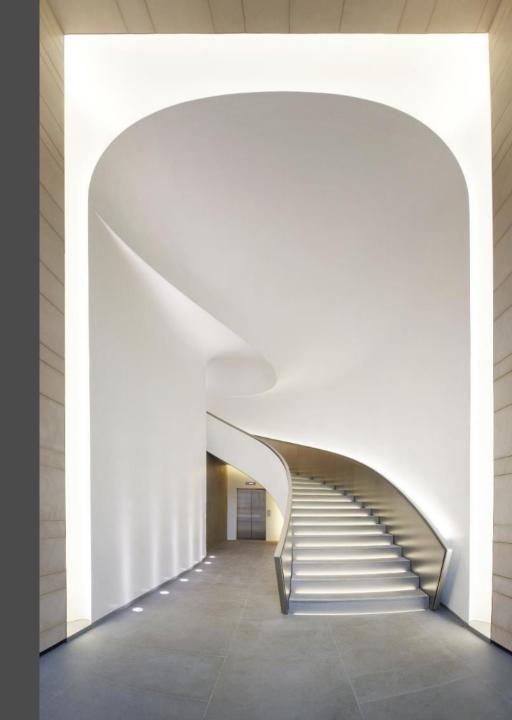


Flexibility Services Entrepreneurship

Training Community

# Colonial





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