GRENERGY



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Business Review

Financial Review



BUSINESS HIGHLIGHTS

Completion of the sale deal José Cabrera and Tabernas (297MW) for a total EV of €273m

Ratio EV/IC: 1.5x



OPERATIONAL HIGHLIGHTS

2.1GW + 5.5GWh in operation and under construction

6.7GWh of BESS connected by year-end



Revenues **€687m** (**+147**% yoy)

EBITDA **€111m** (**+109%** yoy)

Net income €45m (7x yoy)

2025-27 **Asset Rotation Proceeds**Target (€0.8bn) >55%
accomplished

Total BESS Pipeline (Hybrid+Stand Alone): **75GWh**

c8GWh of BESS StandAlone pipeline upgraded to Advanced Development stage (qoq)

Capex of €713m (+70% yoy) on track for our €3.5bn Target 2025-27

ESG

Tolling agreements in advanced negotiations in Spain and Germany

Top-ranked in our industry in ESG ratings by **S&P** (69/100), **MSCI** (AAA) and **Sustainalytics** (10.6 - low risk)

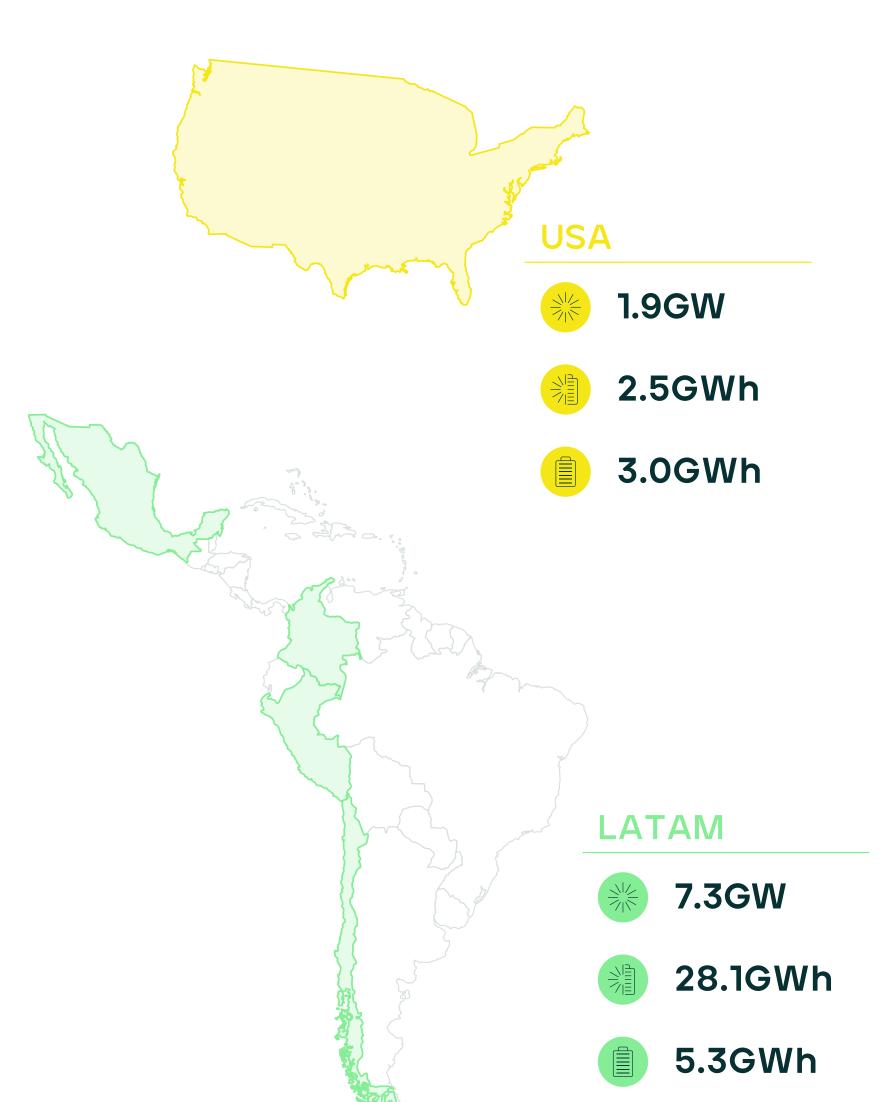
Net debt¹ **€1,047m**

Total leverage **4.9x** (**1.4x** corporate)



Platform overview. Solar PV, Hybrid and Standalone













制Hybrid PV + BESS

- © Oasis Atacama
- © Central Oasis
- Escuderos



Platform update

Solar PV and Hybrid



Concentrating efforts on quality Solar PV pipeline

Shifting resources to Hybrid and StandAlone projects

	MW		Under Const	Backlog	Advanced Dev	Early Stage	ldent. Opp.	Total Pipeline	Total Platform ¹
	Probability of execution	In Operation	100%	90%	70%	50%	20-40%		
	Spain	200	468		198		680	1,346	1,546
	Italy				550			550	550
>	UK				110	63		174	174
٩	Germany					ררר	350	461	461
2	TOTAL EUROPE	200	468		858	174	1,030	2,530	2,730
A	Chile	518	645	1,059	1,110	792	1,010	4,616	5,135
Ō	Colombia	136	30	39			26	95	231
S	Mexico	36				741		741	777
	Peru				437	720		1,157	1,157
	Argentina (Wind)	24							24
	TOTAL LATAM	715	675	1,098	1,547	2,253	1,036	6,609	7,324
	TOTAL USA			539		400	923	1,862	1,862
	TOTAL	915	1,143	1,637	2,405	2,827	2,989	11,001	11,916



Positive dynamics in the Chilean market: 4GWh pipeline increased and delivery of 1.2GWh (OA I & II)

Advancing in Escuderos, first hybrid project in Spain

	MWh	Under Const	Backlog	Advanced Dev	Early Stage	ldent. Opp.	Total
SS	Probability of execution	100%	90%	70%	50%	20-40%	Total
BE	Spain		704			2,411	3,115
+	Italy			1,775			1,775
>	UK			320	140		460
<u>.</u>	TOTAL EUROPE		704	2,095	140	2,411	5,351
	Chile	5,424	3,640	5,629	4,570	4,615	23,878
BRID	Mexico		90		500		590
m	Peru				3,600		3,600
¥	TOTAL LATAM	5,424	3,730	5,629	8,670	4,615	28,068
	TOTAL USA		183		1,092	1,200	2,475
	TOTAL	5,424	4,617	7,724	9,902	8,226	35,894
		5,424		7,724	·	•	

Pioneers with the largest BESS project in America







c\$2bn

OTAL CAPE

c2GVV + c.11GVVh

		2023	2024	2025	2026	2027	PV	ВЕ	ESS
							MW	MW	MWh
Phase 1	Quillagua 1	*					103	95	589
Phase 2	Quillagua 2	*	•				118	105	651
Phase 3	Victor Jara	*	•				230	200	1,300
Phase 4	Gabriela		* •				272	220	1,100
SUBTOTA	L						723	620	3,640
Phase 5	Algarrobal			•			242	200	1,300
Phase 6	Elena 1			•			77	432	3,024
PHOSE 0	Elena 2				•		369	0	О
Phase 7	Antofagasta				•		540	432	3,024
SUBTOTAL							1,228	1,064	7,348
TOTAL C	TOTAL OASIS ATACAMA						c2,000	1,684	c11,000

	DDA (neak beure)					
FINANCING	PPA (peak-hours)					
	OFFTAKER	OUPUT	YEARS			
Closed	EMOAC	128GWh/y	15			
Closed	EMOAC	143GWh/y	15			
Closed	EMOAC	270GWh/y	15			
Closed	Global utility	540GWh/y ¹	15			
	Closed	OFFTAKER EMOAC Closed EMOAC Closed EMOAC Closed	OUPUT OFFTAKER 128GWh/y EMOAC Closed 143GWh/y EMOAC Closed 270GWh/y EMOAC Closed			

_	_	Advanced	Ongoing
_	_	Advanced	Closed
_	_	Advanced	Advanced
_	_	Initial	_



Business Review Financial Review Sustainability



Highlights

Oasis Atacama

2024

Phases 1-4

Strategic agreement for BESS supply: BYD (phases 1, 2 and 3) and CATL (phase 4)

Phase 4

Hybrid PPA signed

Project finance closed (\$644m)

M&A deal with ContourGlobal (a KKR company)
for an EV of c. \$1bn

2025

Phase 4 Project Finance closed (\$324m)

Phases 1-2 Connected with BESS and fully in operation

Phase 4 M&A deal with DIF (a CVC company) for an EV of c. \$0.5bn

Phase 6 Project Finance closed (\$270m) and BESS phase to be connected before year-end

Phase 3 Already connected with BESS



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Hybridization PV + BESS





c.\$0.9bn

1.1GW + 3.8GWh



GR Power

PPA GI	obal Utility	PPA GR Power			
Years	Output Solar	Years	Output Night		
10	285 GWh/y	6	292 GWh/y		
13	96 GWh/y	6	102 GWh/y		
15	110 GWh/y	6	110 GWh/y		
12	140 GWh/y	15	500 GWh/y ¹		
12	140 GWh/y	6	540 GWh/y		
	771 GWh/y		1,544 GWh/y		

09 GRENERGY



2023 Gran Teno Solar PV PPAs signed for 381 GWh/y & Tamango Project finance closed (\$148m)

2024 Gran Teno Inauguration of Grenergy's biggest Project (241MW)

2025 PPAs 0.5 TWh/y Baseload 24x7 PPA signed with Codelco through GR Power

Solar PV PPAs signed for 390 GWh/y

with a global utility

Financing Project Financing well advanced for

Gran Teno, Tamango and Planchón

Gran Teno Early works for hybridization

initiated in Gran Teno





Hybridization PV + BESS

2019 Solar PV PPA signed with GALP for 12 years starting in 2021

Project finance closed (€97m) 2020

200MW Solar PV project inauguration in 2021 December 2021

2025 Environmental permits for BESS fully granted

€7m Next-Gen subsidy for the first phase

Refinancing Escuderos Project Finance, including storage capex.

Construction starting in 2H

Hybrid PPA under negotiation



		2025	2026	2027	PV	ВЕ	SS
	Project					MW	MWh
Phase 1	Escuderos 1				200	88	352
Phase 2	Escuderos 2		•			88	352
TOTAL					200	176	704



Greenbox

Platform update

c8GWh upgraded to Advanced Development stage



Highlights

STANDALONE

Greenbox

Building one of the biggest platforms in Europe

First flagship project in Spain and advancing in tolling agreements

	MWh	Under Const	Backlog	Advance Dev
SS	Probability of execution	100%	90%	70%
BESS	Spain		600	
ä	Italy			2,386
当	UK			80
STANDALONE	Poland			1,795
AL A	Germany			1,160
	Romania			1,120
	TOTAL EUROPE		600	6,541
ST	Chile			1,290
	TOTAL LATAM			1,290
	TOTAL USA	50		
	TOTAL	50	600	7,831

Early Stage	ldent. Opp.	Total	
50%	20-40%	rotar	
3,067	2,040	5,707	
3,642		6,029	
3,239	1,120	4,439	Graanhox
	2,925	4,720	2
	1,960	3,120	1
2,880	2,752	6,752	Ū
12,829	10,797	30,767	
2,550	1,440	5,280	
2,550	1,440	5,280	
480	2,438	2,968	
15,859	14,675	39,014	



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Greenbox



SPAIN

Total consumption 2024 c.270 TWh

Potential BESS 2030 **c.25 GWh**

Total Pipeline **5.7 GWh**

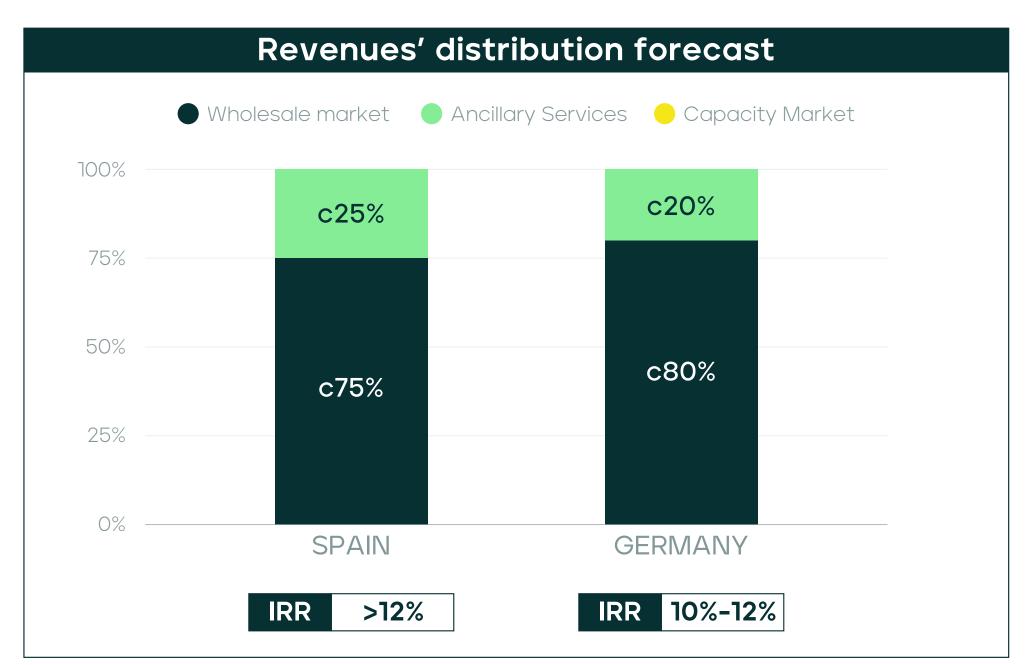


GERMANY

Total consumption 2024 c.540 TWh

Potential BESS 2030 **c.120 GWh**

Total Pipeline **3.1 GWh**



Source: BNEF, Wood Mackenzie and Internal Company data Project IRR based on current Revenue Stack and Capex



- Auction for Capacity payments expected in 1Q26
- First Flagship project Oviedo
- · Tolling agreements in advanced negotiations



- · Possible adoption of Capacity Payment
- · Tolling agreements in advanced negotiations

PROJECTS IN ADVANCED DEVELOPEMENT						
Country	Project	BESS MWh	COD			
Spain	Oviedo ¹	600	1Q27			
TOTAL SPAIN		600				
Germany	Rempten	160	4Q28			
Germany	Samern	800	1Q29			
Germany	Klein	200	2Q29			
TOTAL GERMAN	IY	1,160				

¹ Oviedo Project in Backlog

Business Review Financial Review Highlights Sustainability



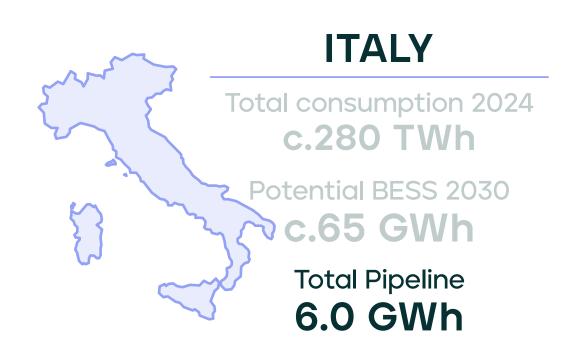
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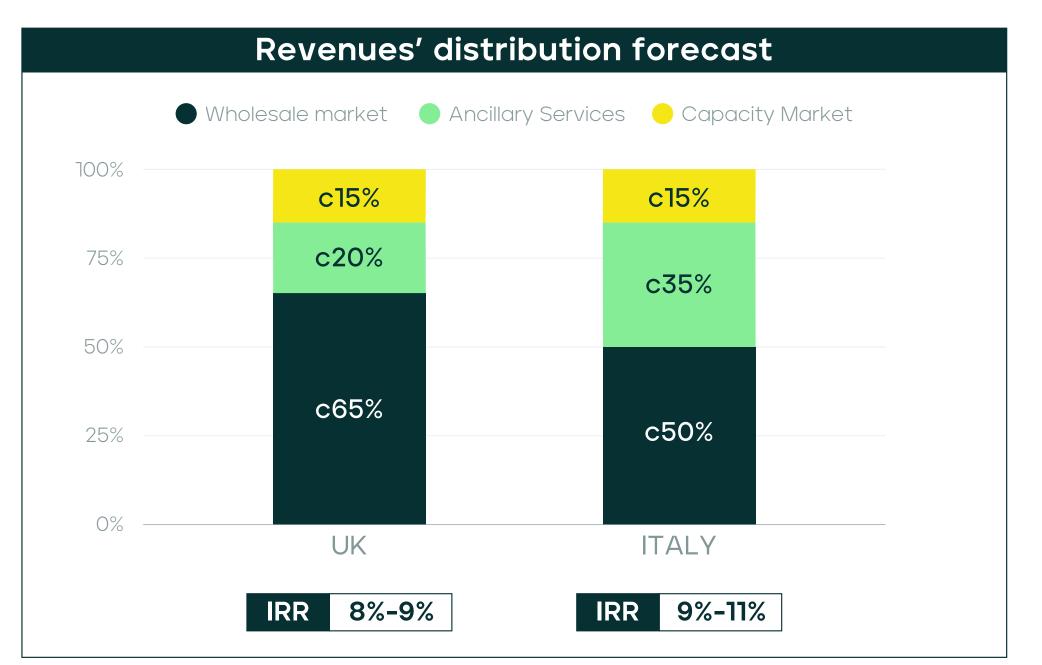


UK Total consumption 2024 c.300 TWh

Potential BESS 2030 c.50 GWh

> **Total Pipeline** 4.4 **GWh**





Source: BNEF, Wood Mackenzie and Internal Company data Project IRR based on current Revenue Stack and Capex



- · Country with the highest BESS adoption so far in Europe
- Auction for Capacity payments in 1Q26
- Negotiations for Tolling agreements



- · MACSE Auction expected in 2026
- · Terna grid development plan 2030 in process

PROJECTS IN ADVANCED DEVELOPEMENT						
Country	Project	BESS MWh	COD			
UK	Buxton Road	80	2Q27			
TOTAL UK		80				
Italy	Tuscania	760	3Q27			
Italy	Anzano	380	4Q27			
Italy	Siliqua	486	4Q27			
Italy	Casamassima	760	4Q27			
TOTAL ITALY		2,386				

Financial Review Highlights **Business Review** Sustainability



Greenbox



POLAND

Total consumption 2024 c.180 TWh

Potential BESS 2030 c.40 GWh

> Total Pipeline 4.7 **GWh**

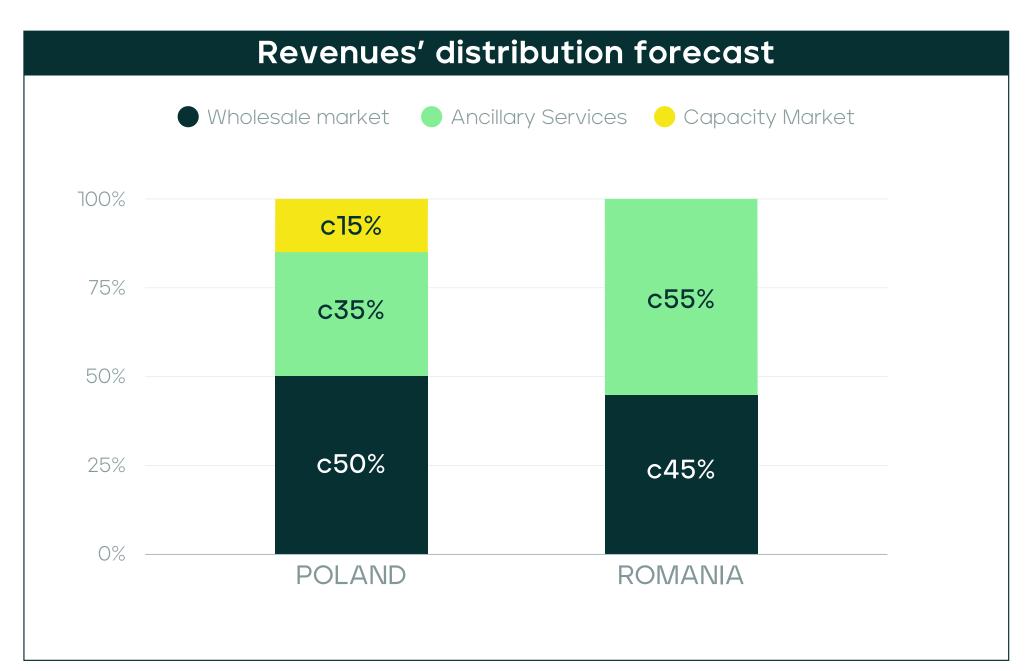


ROMANIA

Total consumption 2024 c.60 TWh

Potential BESS 2030 c.20 GWh

> **Total Pipeline** 6.8 **GWh**



Source: BNEF, Wood Mackenzie and Internal Company data



- · Auction for Capacity payments results by year-end
- · European funding programs for capex by year-end



- · CFD Scheme for power storage capacities in study process
- · Sizeable projects with grid connection granted

PROJECTS IN ADVANCED DEVELOPEMENT						
Country	Project	BESS MWh	COD			
Poland	Albus Phase 1	40	3Q27			
Poland	Alastor Phase 1	40	4Q27			
Poland	Albus Phase 2	20	4Q27			
Poland	Alastor Phase 2	40	4Q27			
Poland	George	408	1Q29			
Poland	Fred	408	4Q29			
Poland	Hagrid Phase 1	400	4Q29			
Poland	Harry	440	2Q31			
TOTAL POLAND		1,795				
Romania	Merei	202	1Q28			
Romania	Lebada	408	2Q28			
Romania	Agapia	510	4Q28			
TOTAL ROMANIA 1,120						

Highlights Business Review

Financial Review

Oviedo (Asturias Region) StandAlone BESS

2025

Tolling agreements expected to be signed before year end

Project Financing in process

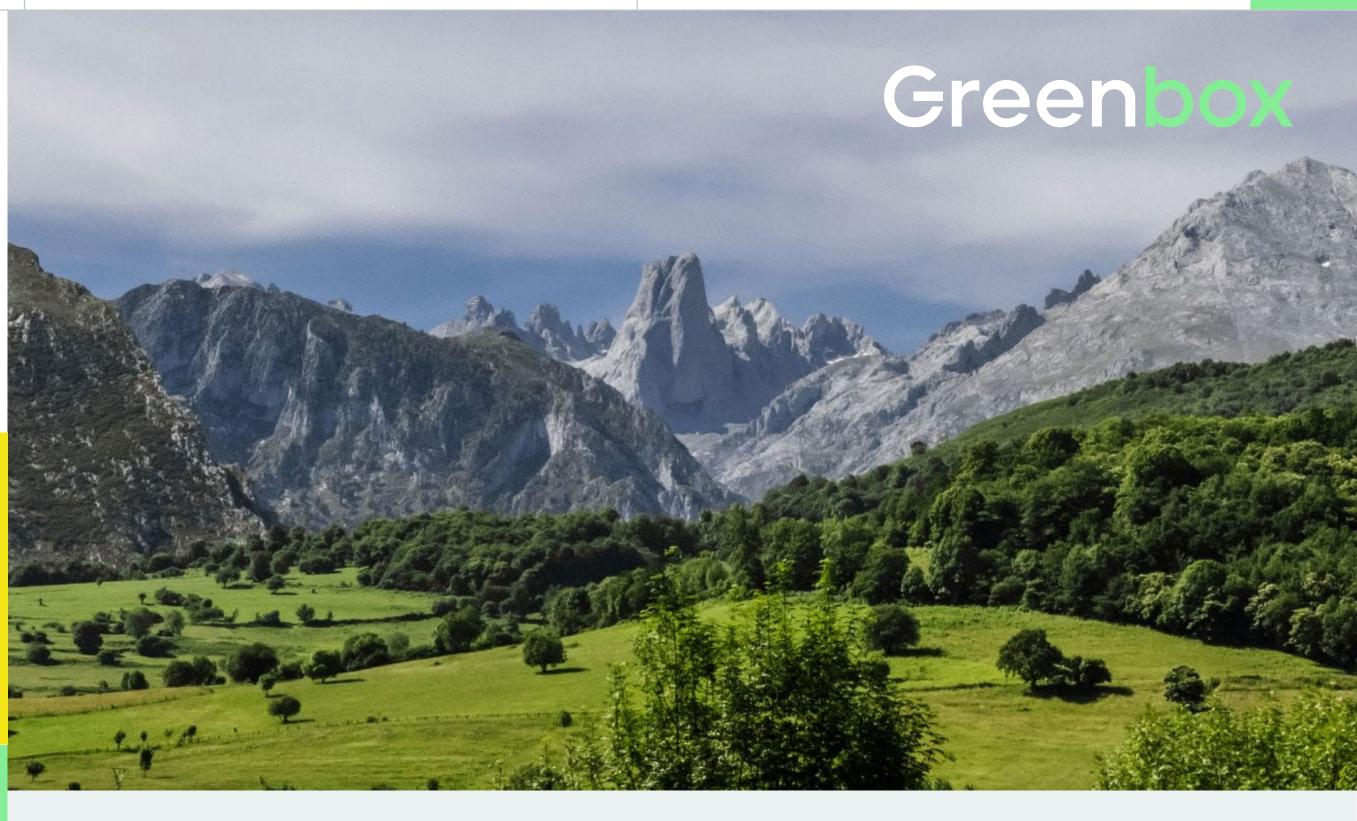
Environmental permits and interconnection points granted

2026

Construction starting in 1H

2027

Commercial Operation Date in 1Q

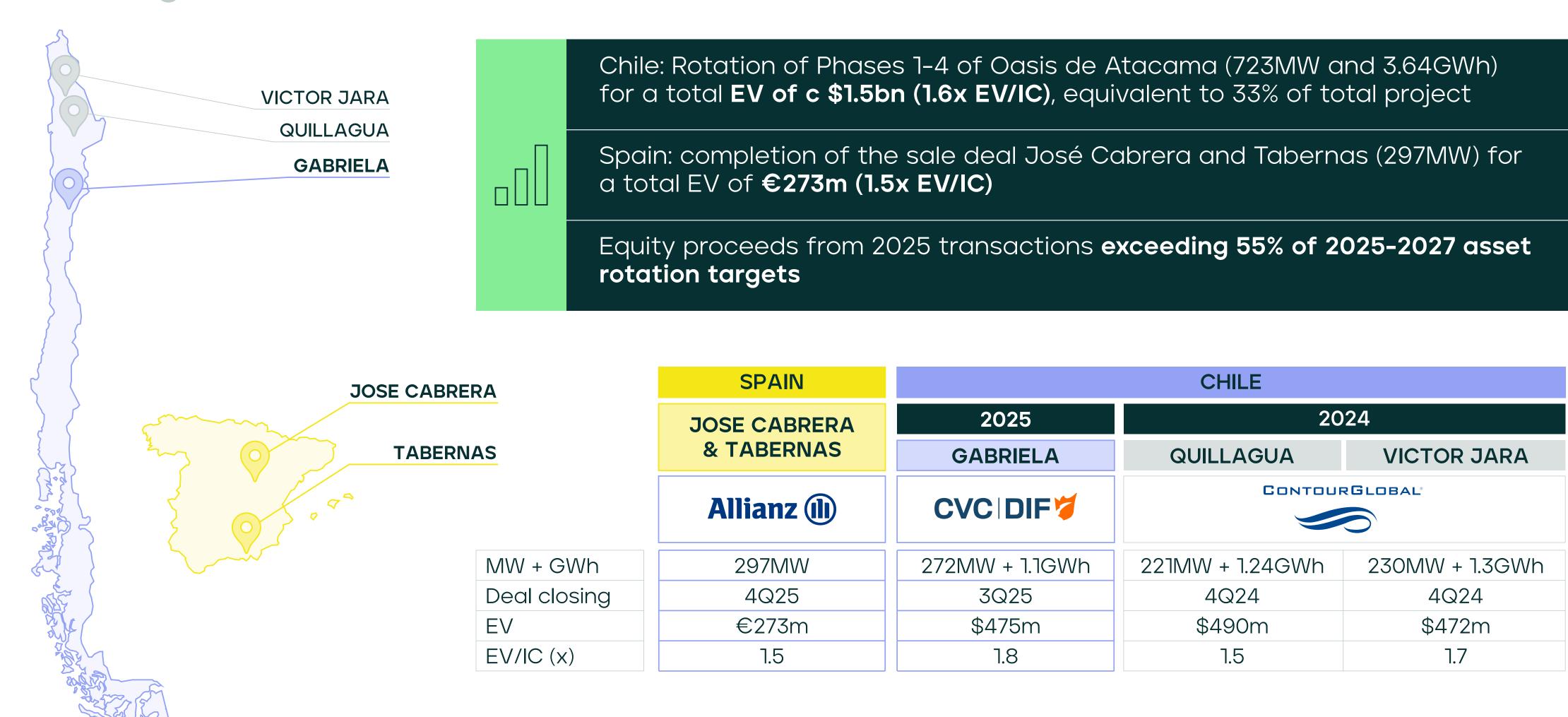


	2026	2027	BESS	
Project			MW	MWh
Oviedo			150	600
TOTAL			150	600

◆RTB COD

Grenergy demonstrates value creation

and cash generation



Business Review Financial Review Highlights Sustainability



Key operating & financial data



- ✓ Total production +32% mainly driven by Chilean Assets
- ✓ 88% of total production was contracted (+55% YoY)
- ✓ Slight decrease on realized price (-3%), impacted by contracted prices

KEY OPERATING DATA			
	9M25	9M24	Var.
Avg. Forex (\$/€)	1.12	1.09	3%
Total Capacity (MW)	914	950	(4%)
Net additions	35	42	(17%)
Gross additions ² MW	486	463	5%
Gross additions ² MWh	2,540	Ο	n.m.
Solar production	1,184,099	864,491	37%
Wind production	61,911	82,932	(25%)
Total production (MWh)	1,246,010	947,423	32 %
ow Contracted	1,090,454	702,485	55%
ow Merchant	155,556	244,938	(36%)
Load Factor (%)	21%	22%	-1 pp
Realized price (€/MWh)	42.5	43.7	(3%)
ow Contracted	45.5	52.4	(13%)
ow Merchant	21.4	18.8	14%



- ✓ Revenues (+147%) and EBITDA (+109%) boosted by asset rotation
- ✓ Energy revenues grew +26% due to the addition of Elena, Gran Teno and Colombia
- ✓ Net debt stood at €1,047m, implying 4.9x EBITDA (1.4x Covenant)

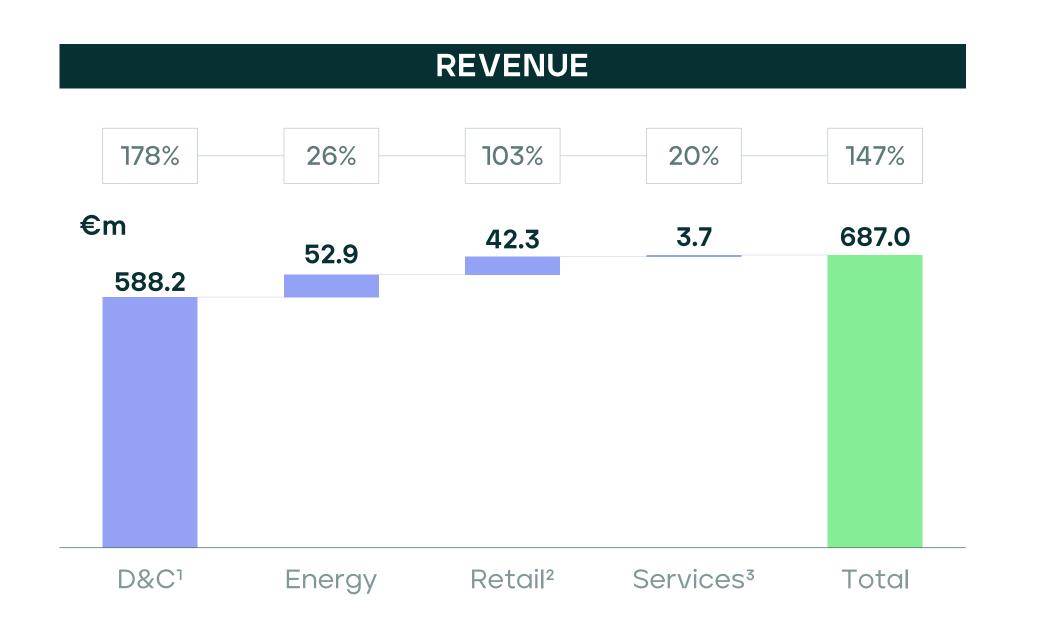
KEY FINANCIAL DATA			
(€m)	9M25	9M24	Var.
Revenues	687.0	277.7	147%
ow Energy Revenues	52.9	41.9	26%
EBITDA	110.6	52.9	109%
ow Energy EBITDA	34.9	30.0	16%
EBIT	88.4	38.3	131%
Net Income	45.4	6.3	616%
Gross Capex	712.5	419.1	70%
	9M25	FY24	Var.
Tangible Fixed Assets	1,102.9	920.3	20%
Equity	390.6	473.5	(18%)
Net debt	1,047.4	565.7	85%
ow Corporate	287.2	105.1	173%
Net debt/EBITDA	4.9x	3.6x	
ow Covenant ¹	7.4×	0.7x	

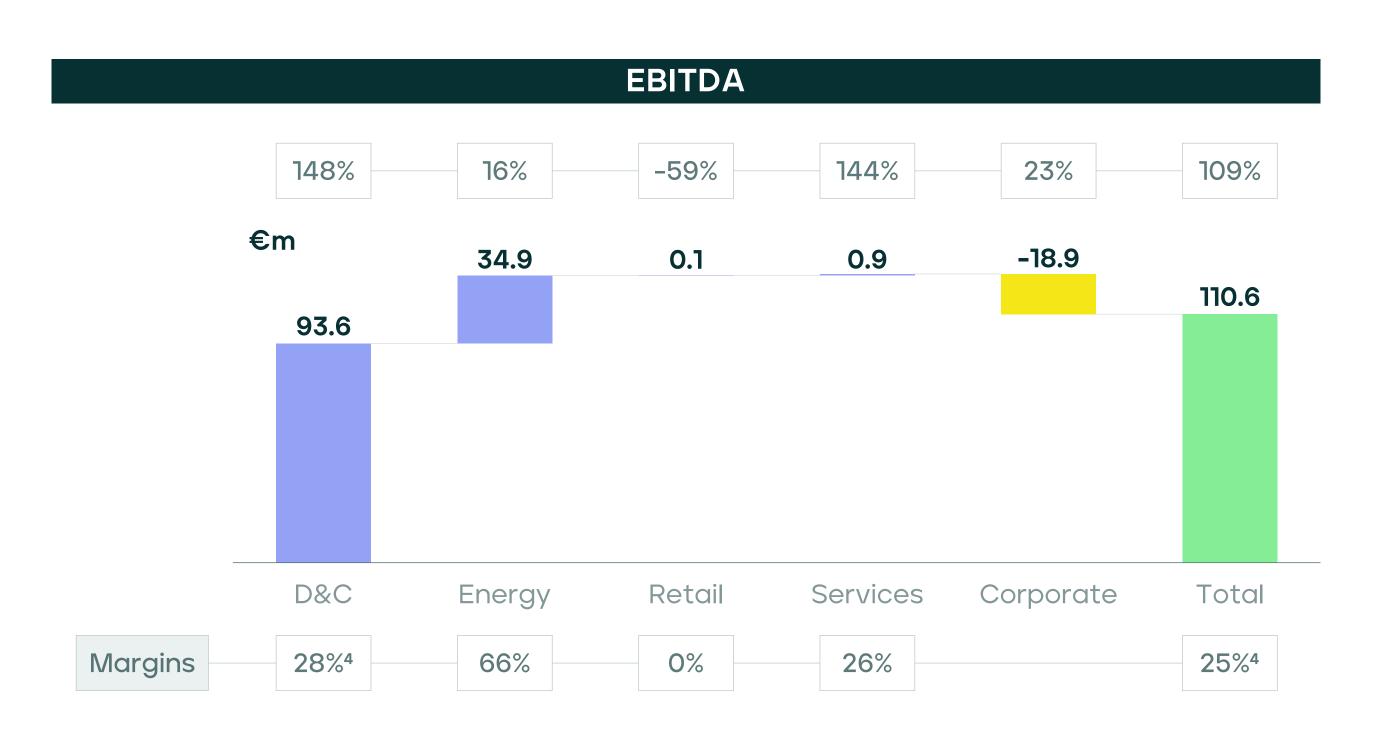


Revenue & EBITDA breakdown



- ✓ D&C revenues +178% from the disposal of assets in Chile
- ✓ Energy Revenues grew +26% driven by higher production levels
- ✓ GR Power Retail revenues doubled (+103%) thanks to organic growth 1.5TWh/y of energy already contracted -
- √ 9M25 EBITDA up to €111m (vs €53m in 9M24) boosted by D&C division (+€94m)





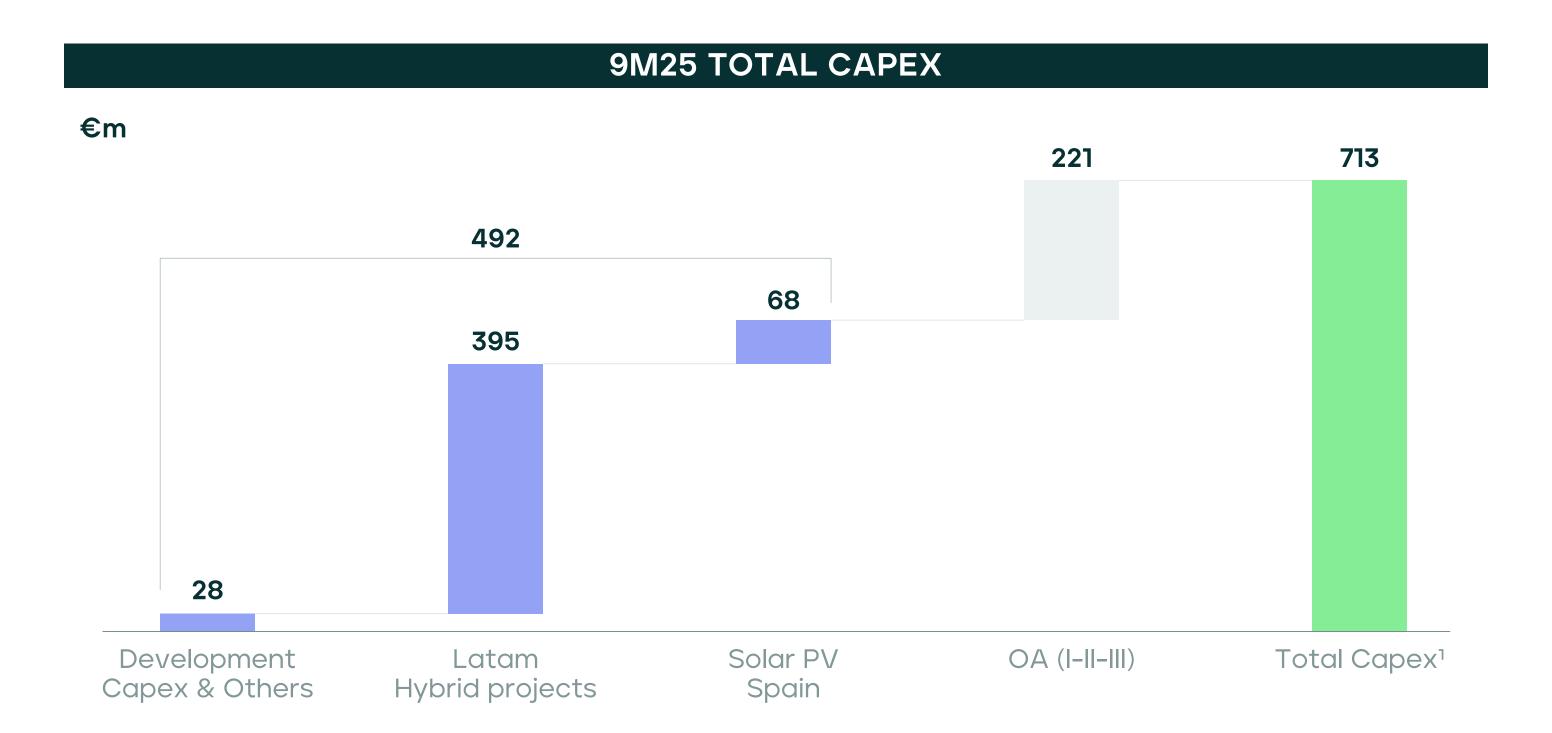
¹€212 million recorded as inventories and not as income from capitalize works due to the pre-agreed sale of solar plants under construction. | ² GR Power. | ³ Services include O&M (Operation and Maintenance) and AM (Asset Management). | ⁴ Revenues exclude income from capitalized works.



CAPEX



- ✓ Gross Capex of €713m in 9M25 including phases 1, 2 and 3 of Oasis de Atacama
- ✓ Over 80% of our CAPEX concentrated in Chile
- ✓ Investments on a rump up phase (+70% of Capex vs 9M24)

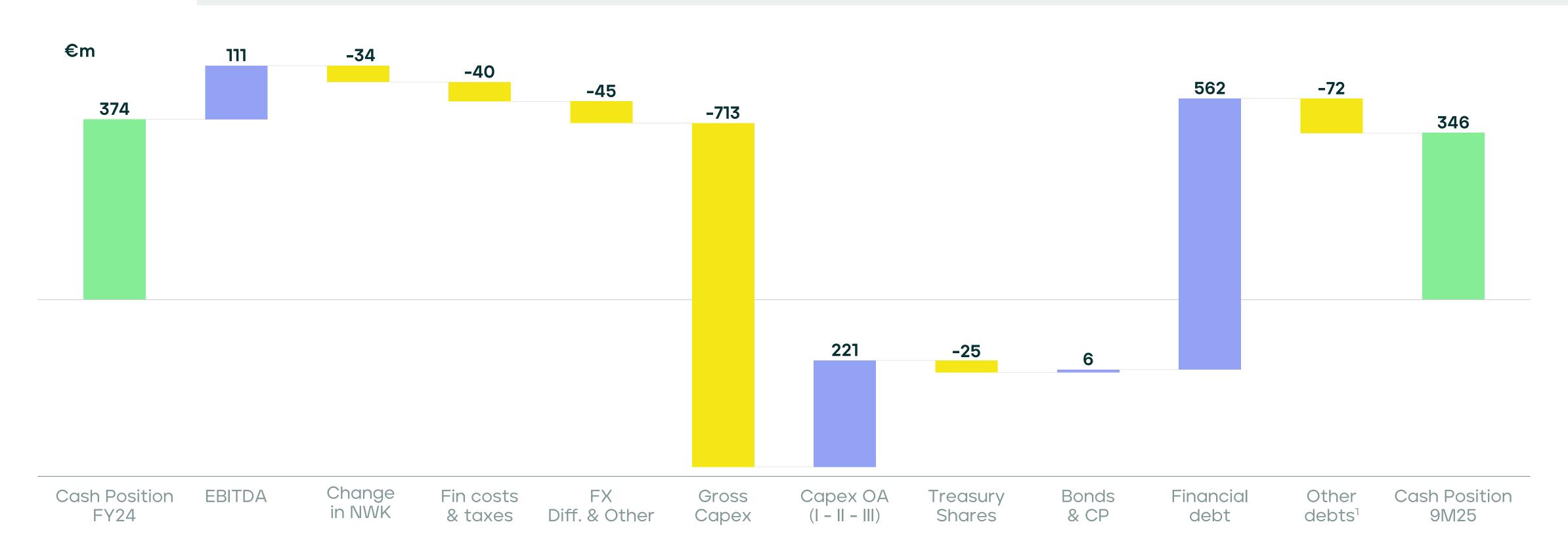




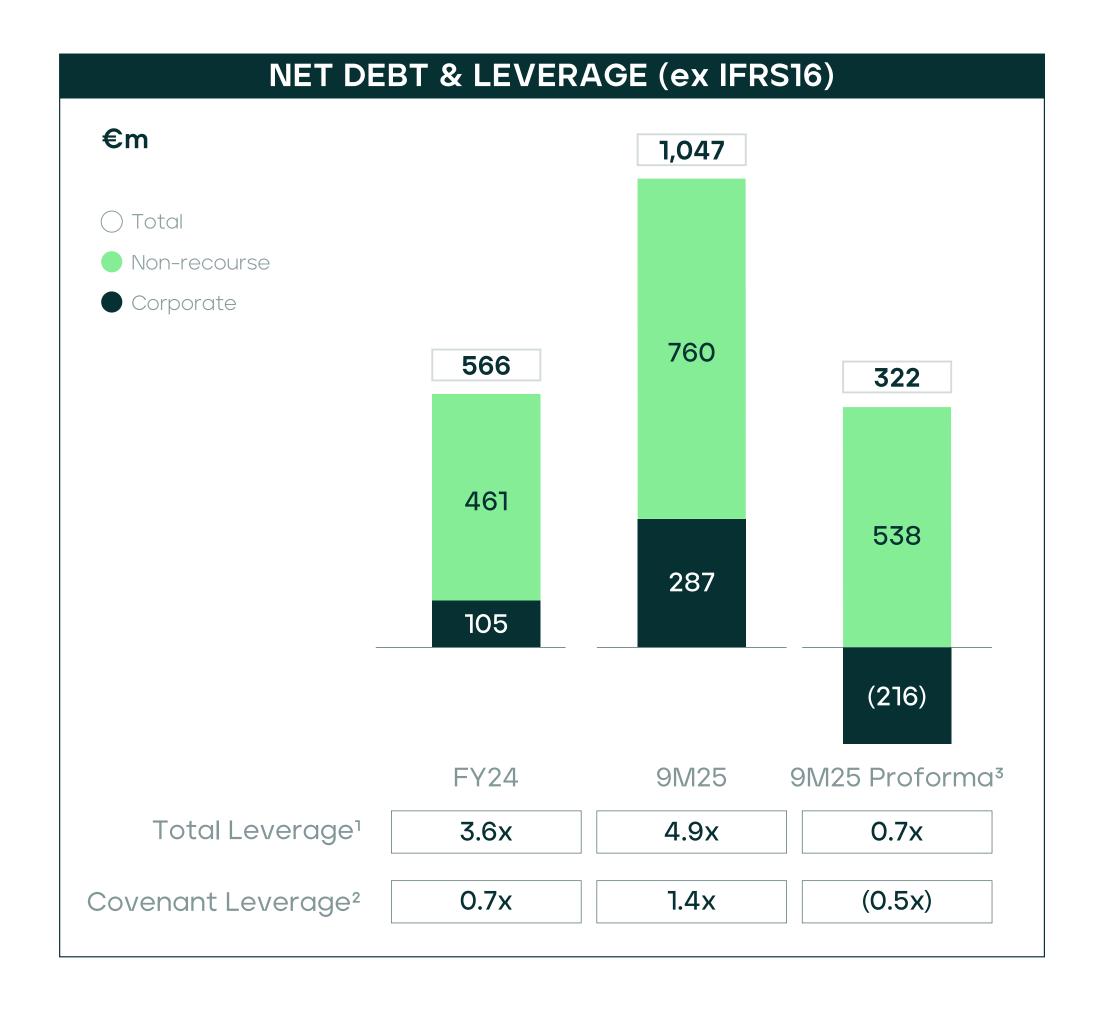
Cash flow



- The increase in financial debt primarily reflects the progress in the execution of Chilean projects
- √ €713m of gross capex invested in 9M25 of which €221m related to OA (I-II-III)
- ✓ Strong capex mainly fueled by project finance

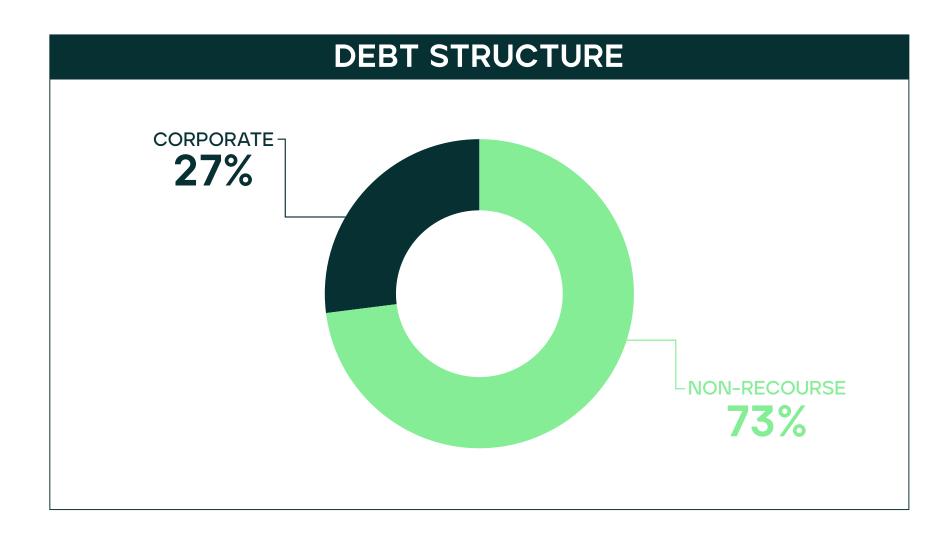


Leverage & Liquidity





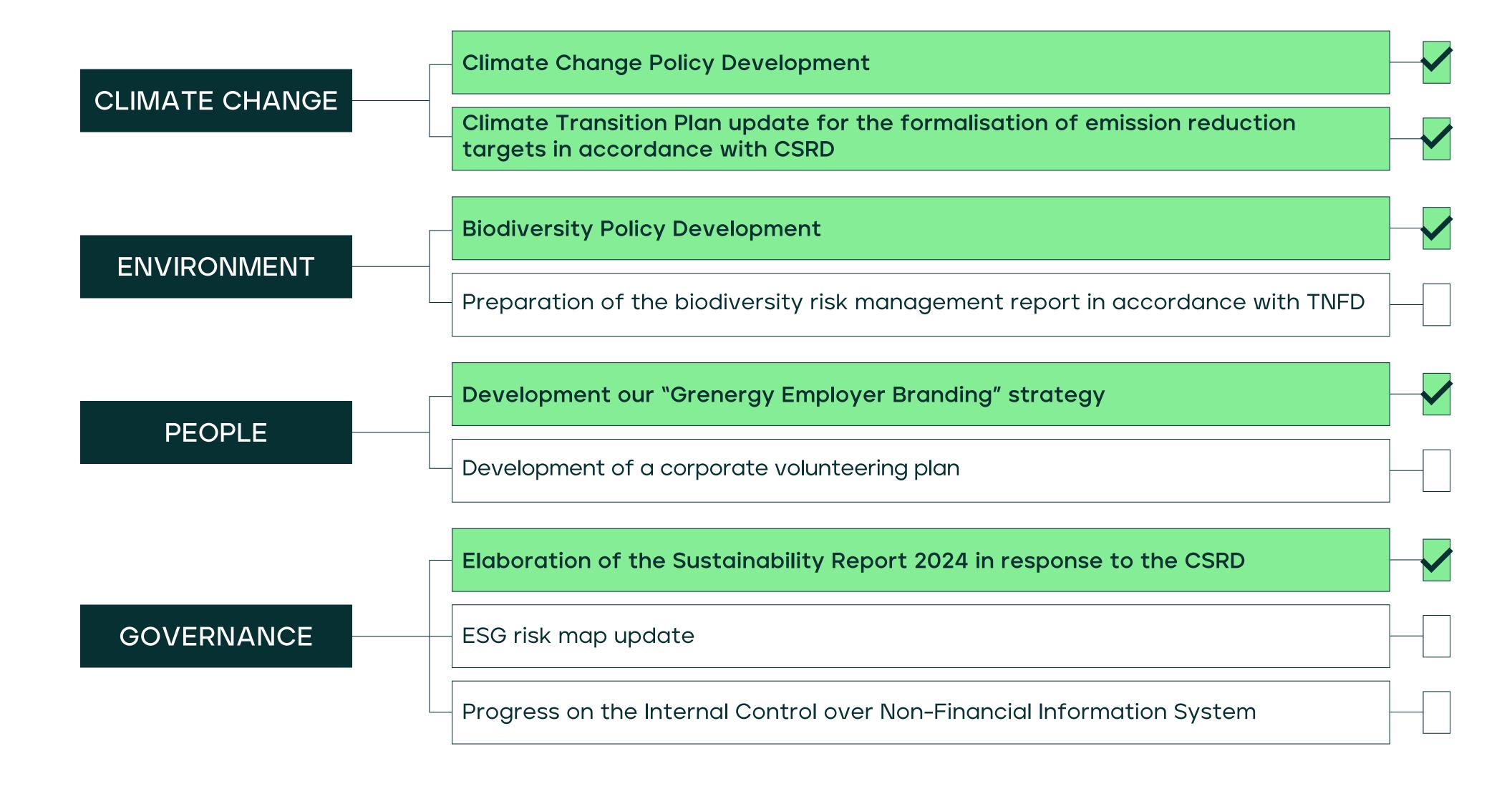
- ✓ Total leverage stands at 4.9x in 9M25 (0.7x Proforma)
- Financing closed of Phase 6 of Oasis de Atacama for a total amount of \$270m



¹ Calculated as Net debt including all PF debt divided by LTM EBITDA. | ² Calculated as Net debt with recourse divided by LTM Relevant Ebitda (from Dividends earned from SPVs + EBITDA from O&M and Asset Mgmt activities + EBITDA from the sale of Projects and D&C activity + EBITDA generated by the SPVs with Recourse PF Debt). | ³ Considering the agreed sale of Jose Cabrera & Tabernas and Phases 1 to 4 of Oasis de Atacama.



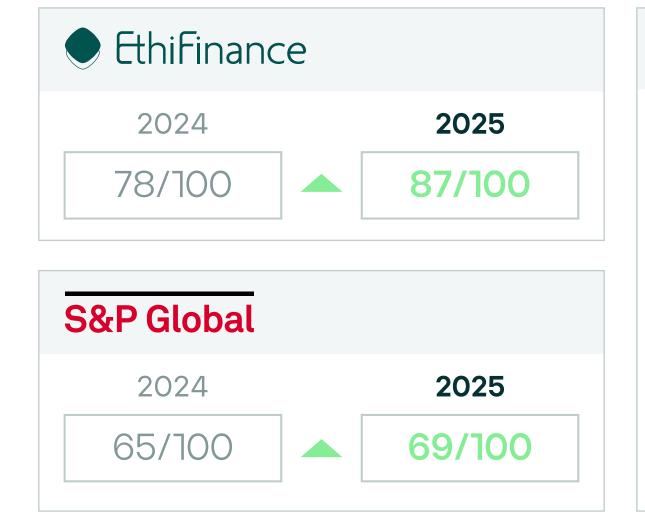
ESG Roadmap 2024-2026. ESG Action Plan - II Phase



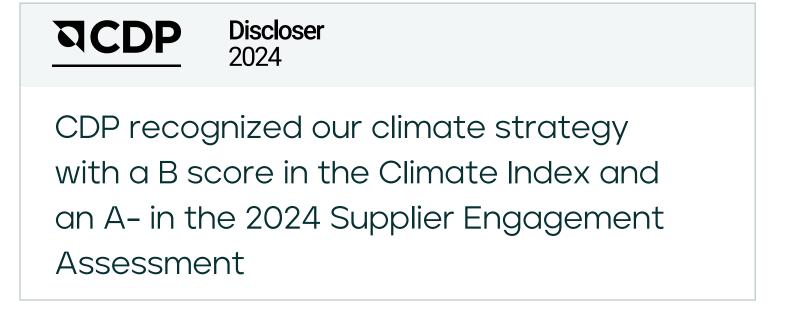
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Recognition in ESG ratings. Confirmation of leadership in ESG ratings











*APPENDICES

Platform update

Projects In Operation, Under Construction & Backlog

	Country	Project	Platform	Туре	MWp	BESS MWh	Resource (Hours)	COD1	Offtaker
	Spain	Los Escuderos	Spain Hybrid	Solar PV	200	0	2,035	4Q21	PPA PV Profile 85%
	Chile	PMGDs (16 projects)	'	Solar PV	151	0	2,109	4Q21-4Q24	Stabilized Price
	Chile	Gran Teno	Central Oasis	Solar PV	241	0	2,000	4Q23	PPA PaP 66% 12 Yrs
	Chile	Tamango	Central Oasis	Solar PV	49	0	2,000	1Q24	PPA PaP 100% 15 Yrs
<u> </u>	Chile	Elena	Oasis de Atacama	Solar PV	77	0	2,800	4Q23	Merchant
	Colombia	Distribution (10 projects)		Solar PV	136	0	1,990	4Q21-4Q24	PPA PaP 100% 15 Yrs / Merchant
,	Mexico	San Miguel de Allende		Solar PV	36	0	2,300	1Q21	Auction 15 Yrs 100%
	Argentina	Kosten		Wind	24	0	5,033	1Q21	Auction 15 Yrs 100%
	Total in Ope	eration			915 MW	0 MWh			
	Spain	Ayora		Solar PV	172	0	2,000	4Q25	PPA PaP 75% 15 Yrs
	Spain	José Cabrera		Solar PV	47	0	1,900	2Q25	PPA PaP 75% 15 Yrs
	Spain	Tabernas		Solar PV	250	0	1,850	2Q25	PPA PaP 75% 15 Yrs
	Chile	PMGDs (14 projects)		Solar PV	142	0	2,000-2,700	1Q25-4Q25	Stabilized Price
	Chile	Victor Jara	Oasis de Atacama	Solar PV + BESS	230	1,300	2,800	4Q25	PPA 60% 15 Yrs
\mathcal{O}	Chile	Gabriela	Oasis de Atacama	Solar PV + BESS	272	1,100	2,950	1Q26	PPA PaP 75% 15 Yrs
	Chile	Elena	Oasis de Atacama	Solar PV + BESS	0	3,024	2,000	1Q26	Merchant/GR Power
	Colombia	Distribution (3)	Casis ac / (cacarria	Solar PV	30	0,02-1	1,990	1Q25-4Q25	PPA / Merchant
	USA	Stadium		BESS Standalone	0	25	1,000	4Q25	Merchant / Tolling initial
	USA	La Feria		BESS Standalone	0	25		4Q25	Merchant / Tolling initial
		Construction			1,143 MW	5,474 MWh		1 3.20	
	· ·			0 D)/ DE00		•		7000 4007	
	Spain	Los Escuderos	Spain Hybrid	Solar PV + BESS	0	704	2,000	3Q26-4Q27	T II' A I (I 'I' I)
	Spain	Oviedo	Greenbox	BESS Standalone	0	600	0.000	1Q27	Tolling Agreements (Initial)
	Chile	Elena	Oasis de Atacama	Solar PV + BESS	369	1700	2,800	2Q27	PPA 75% 15 Yrs (Advanced)
	Chile	Algarrobal	Oasis de Atacama	Solar PV + BESS	242	1,300	2,500	4Q26	PPA 100% 15 Yrs (Advanced)
	Chile	Monte Águila	Central Oasis	Solar PV + BESS	340	960	2,000	1Q27	PPA 60-70%
	Chile	Planchón	Central Oasis	Solar PV + BESS	108	300	2,000	3Q26	PPA 60-70%
	Chile	Gran Teno BESS	Central Oasis	Solar PV + BESS	0	800		3Q26	
	Chile	Tamango BESS	Central Oasis	Solar PV + BESS	0	280		1Q27	
	México	San Miguel de Allende BESS		Solar PV + BESS	70	90	0.077	4Q26	
	Colombia	Distribution (3)		Solar PV	39	U	2,037	4Q26-4Q27	PPA / Merchant
	USA	Shubuta		Solar PV	250	O	1,739	4Q28 7Q28	PPA (Advanced)
	USA	Creed		Solar PV	60	U 107	1,851	3Q28	PPA (Advanced)
	USA	Beaver Creek		Solar PV + BESS	229	183	1,798	3Q28	PPA (Advanced)
	Total Backle	og			1,637 MW	5,217 MWh			

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Projects in Advanced Development

Country	Project	Type	MWp	BESS MWh	Resource (Hours)	COD1
EUROPE						
UK	Solstice Projects	Solar PV + BESS	110	320	7,700	2Q27
UK	Greenbox	BESS Standalone	0	80	-	2Q27
Italy	Isole & Penisola Projects	Solar PV + BESS	550	1,775	1,864	3Q27-4Q28
Italy	Greenbox	BESS Standalone	0	2,386	-	3Q27-4Q27
Spain	Clara Campoamor	Solar PV	198	0	2,000	2Q27
Germany	Greenbox	BESS Standalone	0	1,160	-	1Q29-4Q29
Romania	Greenbox	BESS Standalone	0	1,120	-	1Q28-4Q28
Poland	Greenbox	BESS Standalone	0	1,795	-	3Q27-2Q31
LATAM						
Chile	Antofagasta (Oasis de Atacama)	Solar PV + BESS	540	3,024	2,800	2Q27
Chile	Sol de Caone (Central Oasis)	Solar PV + BESS	340	1,500	2,000	3Q27
Chile	PMGDs (6 projects)	Solar PV + BESS	50	205	2,300	4Q26
Chile	Chanqueahue	Solar PV + BESS	180	900	2,154	4Q29
Chile	BESS Standalone	BESS Standalone	0	1,290	-	3Q27-3Q28
Perú	Macarena	Solar PV	196	0	2,536	4Q26
Perú	Locumba	Solar PV	247	0	2,484	4Q26
Total Advanc	e Development		2,405 MW	15,555 MWh		

¹ Commercial Operation Date.

Platform with relevant growth potential. Project Portfolio

	Total Platfom ¹	Includes projects in operation and total pipeline
20-40% Success Rate	IDENTIFIED OPPORTUNITIES	Project with technical and financial feasibility, given that 1) there is the possibility of land, 2) access to the electricity grid is operationally viable and/or 3) there is the possibility of sale to third parties.
50% Success Rate	EARLY STAGE	Based on an identified opportunity, the project is approved internally to enter the investment phase, with applications for grid access being made and negotiations for land commencing.
70% Success Rate	ADVANCED DEVELOPMENT	Projects with an advanced technical and financial stage: • +50% Probability to secure land; and/or • +90% Probability to get grid access; and/or • Environmental permits requested
90% Success Rate	BACKLOG	Projects in a final phase before construction: · Secured land and grid access; and/or · +90% Probability to obtain environmental permits · Off-take agreements, PPA, or bankable scheme of stabilized prices secured / ready to be signed
	READY TO BUILD	Ready to Build: Financing close, PPA in place or negotiation of EPC
20-40%	UNDER CONSTRUCTION	Under Construction: EPC provider has been mandated to start construction works
Success Rate	IN OPERATION	In Operation: Plant fully operational or at least Mechanical Completion achieved and under commissioning

9M25 Revenues & EBITDA. Breakdown by division

REVENUES						
(€m)	3Q25	3Q24	Var.	9M25	9M24	Var.
Development & Construction	216.0	62.5	246%	588.2	211.9	178%
Income from customer sales	42.9	4.7	811%	335.5	86.0	290%
Income from capitalize works	173.2	57.8	200%	252.6	125.9	101%
Energy	18.4	16.0	15%	52.9	41.9	26%
Retail	13.2	6.4	105%	42.3	20.8	103%
Services	7.4	0.5	151%	3.7	3.1	20%
Total	249.0	85.4	192%	687.0	277.7	147%

EBITDA						
(€m)	3Q25	3Q24	Var.	9M25	9M24	Var.
Development & Construction	17.9	16.2	10%	93.6	37.7	148%
Energy	11.5	11.4	1%	34.9	30.0	16%
Retail	(0.0)	(0.3)	(90%)	0.7	0.7	(59%)
Services	0.4	(0.0)	1,179%	0.9	0.4	144%
Corporate	(5.1)	(5.4)	(6%)	(18.9)	(15.4)	23%
Total	24.7	21.9	13%	110.6	52.9	109%

9M25 Results. Profit and Losses

PROFIT AND LOSSES						
(€m)	3Q25	3Q24	Var.	9M25	9M24	Var.
Revenues	249.0	85.4	192%	687.0	277.7	147%
Income from customer sales	75.8	27.6	175%	434.4	151.7	186%
Income from capitalized works	173.2	57.8	200%	252.6	125.9	101%
Procurement	(204.5)	(65.5)	212%	(515.9)	(196.2)	163%
Procurement from third parties	(36.2)	(12.8)	183%	(279.0)	(84.6)	230%
Activated cost	(168.3)	(52.7)	219%	(236.9)	(111.5)	112%
Gross Margin	44.5	19.9	124%	171.2	81.5	110%
Personnel expenses	(9.8)	(9.2)	6%	(33.5)	(26.1)	29%
Badwill	_	18.2	n.m	_	18.2	n.m
Other operating expenses	(10.3)	(7.2)	43%	(27.7)	(21.3)	30%
Other income	0.2	0.2	21%	0.6	0.5	15%
EBITDA	24.7	21.9	13%	110.6	52.9	109%
Depreciation and amortization	(7.9)	(5.7)	38%	(22.7)	(14.6)	51%
EBIT	16.9	16.2	4%	88.4	38.3	131%
Financial income	1.5	0.2	842%	4.2	7.6	165%
Vet financial results	(12.5)	(10.5)	19%	(33.5)	(28.7)	17%
Other financial results	6.3	(2.2)	(393%)	(4.8)	(9.1)	(47%)
Financial result	(4.7)	(12.5)	(62%)	(34.1)	(36.2)	(6%)
Result before taxes	12.2	3.7	228%	54.3	2.1	2,512%
ncome tax	(1.8)	2.2	(182%)	(8.9)	4.3	(308%)
Net Income	10.4	5.9	76 %	45.4	6.3	616%

9M25 Results. Balance Sheet

BALANCE SHEET							
(€m)	9M25	FY24	Var.	(€m)	9M25	FY24	Var.
				Equity	390.6	473.5	(82.9)
Non-current assets	1,357.9	1,209.2	148.7	Non-current liabilities	1,231.6	782.8	448.8
Intangible assets	6.0	6.3	(0.3)	Deferred tax liabilities	51.4	59.6	(8.3)
Fixed asset	1,102.9	920.3	182.6	Non-current provisions	12.2	9.6	2.6
Assets with right of use	64.5	59.9	4.5	Financial debt	1,168.0	713.6	454.4
Deferred tax assets	87.1	54.6	32.5	Bonds & Commercial Paper	57.6	51.6	6.0
Other fixed assets	97.4	168.1	(70.8)	Debt with financial entities	996.1	576.4	419.7
				Derivatives Debts	30.8	7.0	23.8
				Finance lease	72.4	65.9	6.5
				Other debts	77.7	72.6	(1.5)
Current assets	936.1	666.0	270.1	Current liabilities	671.8	618.8	52.9
Inventories	413.7	196.8	216.9	Current provisions	5.3	3.8	1.5
Accounts receivable	135.6	82.3	53.2	Accounts payable	330.7	310.7	19.9
Current financial investments	27.0	4.3	22.8	ST Financial debt	335.8	304.4	31.5
Other current assets	13.7	8.6	5.0	Bonds & Commercial Paper	108.4	108.1	0.3
Cash & cash equivalents	346.2	374.0	(27.8)	Debt with financial entities	220.3	119.8	100.5
				Derivatives Debts	2.6	1.5	1.2
				Finance lease	4.4	4.9	(0.5)
				Other debts	0.1	70.1	(70.0)
TOTAL ASSETS	2,294.0	1,875.2	418.8	TOTAL EQUITY AND LIABILITIES	2,294.0	1,875.2	418.8

9M25 Results. Cash Flow

CASH FLOW						
(€m)	3Q25	3Q24	Var.	9M25	9M24	Var.
EBITDA	24.7	21.9	13%	110.6	52.9	109%
+ Change in operating NWK	32.5	(11.9)	(374%)	(33.5)	(10.3)	225%
+ Taxes and Financial Exp. Cash	(10.9)	(10.3)	6%	(40.1)	(30.4)	32%
Funds from operations	46.3	(0.3)	(14,846%)	36.9	12.2	203%
+ Short term-Liquid Investments	(6.2)	7.4	(536%)	(6.8)	0.5	(1,472%)
+ Growth capex1	(271.4)	(233.4)	16%	(491.5)	(419.1)	17%
+ Divestment	_	-	-	_	49.9	(100%)
Free cash flow	(231.3)	(232.3)	(0%)	(461.4)	(356.6)	29%
+ Capital increase	_	-	-	_	_	-
+ Bonds	2.9	1.0	190%	6.3	22.5	(72%)
+ Bank borrowings	294.3	73.0	303%	562.4	210.2	168%
+ Other debts	(0.8)	105.7	(101%)	(71.5)	105.7	(168%)
+ Share Buy-back programme	(O.7)	(0.3)	(75%)	(25.1)	(20.2)	25%
+ Exchange rates differences	(7.6)	(5.1)	(68%)	(38.4)	(15.8)	144%
+ Other	_	_	_	-	_	_
Net cash increase	63.4	(58.1)	(209%)	(27.8)	(54.2)	(49%)

9M25 Results. Net Debt

NET DEBT			
(€m)	9M25	FY24	Var.
Long-term financial debt	213.5	161.0	52.5
Short-term financial debt	301.1	194.1	107.0
Long-term Lease debt (IFRS 16)	72.0	65.4	6.7
Short-term Lease debt (IFRS 16)	4.1	4.5	(0.5)
Other short term debt	77.7	74.6	(3.6)
Other current financial assets	0.1	68.0	(67.9)
Cash & cash equivalents	(235.2)	(330.0)	94.8
Corporate Net Debt with recourse	366.8	177.7	189.1
Project Finance debt with recourse	_	-	_
Project Finance cash with recourse	(3.5)	(2.7)	(8.0)
Project Finance Net Debt with recourse	(3.5)	(2.7)	(8.0)
Project Finance debt with non-recourse	867.7	501.9	365.9
Project Finance cash with non-recourse	(107.5)	(41.3)	(66.2)
Project Finance Net Debt with non-recourse	760.2	460.6	299.7
Total Net Debt	1,123.5	635.5	488.0
Total Net Debt ex IFRS16	1,047.4	565.7	481.7

9M25 Results. Net Debt/EBITDA Reconciliation

NET DEBT/EBITDA RECONCILIATION						
	9M25			FY24		
(€m)	Total	Corporate	Non-Recourse	Total	Corporate	Non-Recourse
Net Debt	1,123.5	363.3	760.2	635.5	175.0	460.6
Impact IFRS16	76.1	76.1	-	69.9	69.9	_
Net Debt ex IFRS16	1,047.4	287.2	760.2	565.7	105.1	460.6
EBITDA LTM	217.7	174.0	43.6	760.0	121.7	38.3
Impact IFRS16	2.9	2.9	-	2.5	2.5	_
EBITDA LTM ex IFR16	214.8	171.1	43.6	157.5	119.2	38.3
Corporate costs LTM	(28.1)	(28.1)	-	(24.6)	(24.6)	_
EBITDA LTM ex IFRS16 (covenant)		199.3		-	143.8	_
Net debt/EBITDA	5.2x	2.7x	17.4×	4.0x	1.4×	12.0x
Net debt/EBITDA ex IFRS161	4.9x	1.7×	17.4×	3.6x	0.9x	72.0x
Net debt/EBITDA (per covenant)2		7.4×		-	0.7x	_

¹ Calculated as Total Net Debt exIFRS16 divided by the last-12 month EBITDA exIFRS16; | ² Calculated as Net debt with recourse divided by the last-12 month EBITDA per the covenant definition (Dividends from SPVs + EBITDA from O&M and AM + EBITDA from D&C and sale of Projects + EBITDA from SPVs with Project Finance Debt with recourse until the date of the lifting of the debt service guarantees assumed by the Company as sponsor under the corresponding Projects).

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